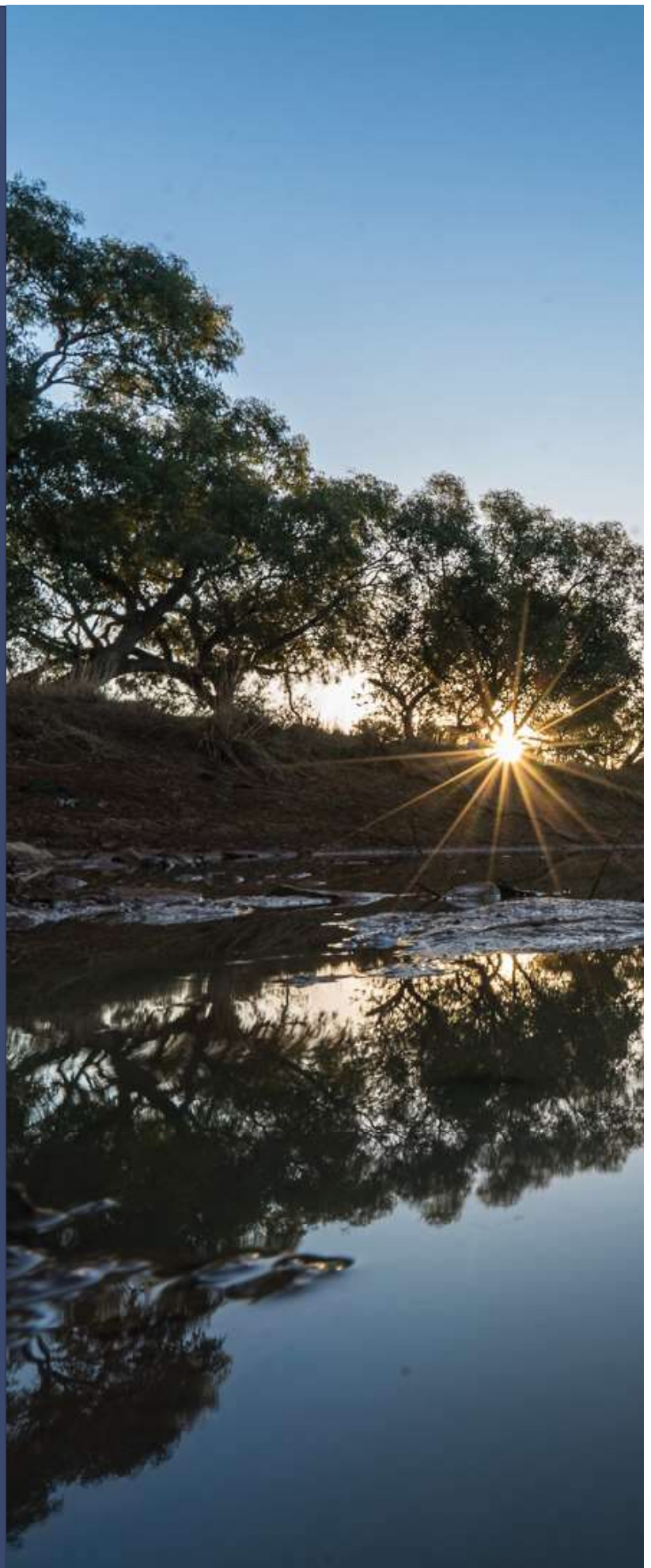


*Boulia Shire Council*

# ANNUAL REPORT

2017-2018



***LAND OF THE MIN MIN LIGHT | CAPITAL OF THE CHANNEL COUNTRY***

## ***Acknowledgement of Traditional Owners***

The Boulia Shire Council acknowledges the Traditional Custodians of the Lands on which Council conducts business; and Council respects all Elders, past and present.

Boulia Shire Council would like to thank and acknowledge all the people whose photos have been used in this report.

## ***Where to find us***

### **Boulia Shire Council Administration Office**

18 Herbert Street

BOULIA Q 4829

Phone: (07) 4746 3188

Fax: (07) 4746 3136

Email: [admin@boulia.qld.gov.au](mailto:admin@boulia.qld.gov.au)

<https://www.facebook.com/BouliaCouncil/>

### **Min Min Encounter Tourist Centre**

22 Herbert Street,

BOULIA Q 4829

Phone: (07) 4746 3386

Fax: (07) 4746 3387

Email: [tourism@boulia.qld.gov.au](mailto:tourism@boulia.qld.gov.au)

[https://www.facebook.com/](https://www.facebook.com/MinMinEncounterVisitorInformationCentre/)

[MinMinEncounterVisitorInformationCentre/](https://www.facebook.com/MinMinEncounterVisitorInformationCentre/)

### **Boulia Shire Council Library Service**

Burke Street

BOULIA Q 4829

Phone: (07) 4746 3408

Email: [library@boulia.qld.gov.au](mailto:library@boulia.qld.gov.au)

### **Boulia Shire Council Depot**

Herbert Street

BOULIA Q 4829

Phone: (07) 4746 3188

Fax: (07) 4746 3136

### **Boulia Heritage Complex**

Cnr Hamilton and Pituri Streets

Boulia QLD 4829

Phone: (07) 4746 3188

### **Boulia Post Office**

40 Herbert Street

BOULIA Q 4829

Phone: (07) 4746 3129

Email: [post@Boulia.qld.gov.au](mailto:post@Boulia.qld.gov.au)

### **Boulia Sports and Aquatic Centre**

Burke Street

BOULIA Q 4829

Phone: (07) 4746 3527

Email: [sports@boulia.qld.gov.au](mailto:sports@boulia.qld.gov.au)

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### **List of Acronyms used in this report:**

AGM	Annual General Meeting
ALGA	Australian Local Government Association
CASA	Civil Aviation Safety Authority
CWRPMG	Central West Regional Pest Management Group
DCP	Drought Communities Program
DDMG	District Disaster Management Group (Mt Isa)
DILGP	Department of Infrastructure, Local Government and Planning
DNRM	Department of Natural Resources and Mines
DWO	Director of Works and Operations
EBA	Enterprise Bargaining Agreement
GBA	George Bourne & Associates
ICIF	Integrated Care Innovation Fund
ILUA	Indigenous Land Use Agreements
IQ-RAP	Inland Queensland Road Action Plan Group
JLTA	Jardine Lloyd Thompson Pty Ltd
LDMG	Local Disaster Management Group
LGAQ	Local Government Association of Queensland
LGGSP	Local Government Grants & Subsidies Program
NDRRA	Natural Disaster Relief and Recovery Arrangements
NGA	National General Assembly
OQTA	Outback Queensland Tourism Association
ORRTG	Outback Regional Roads and Transport Group
ORWG	Outback Regional Water Group
QCWA	Queensland Country Women's Association
QFES	Queensland Fire and Emergency Services
QTC	Queensland Treasury Corporation
RACQ	Royal Automobile Club of Queensland
RADF	Regional Arts Development Fund
RAPAD	Central West Queensland Remote Area Planning and Development
RAU	Remote Airstrip Upgrade
RDANWQ	Regional Development Australia North West Queensland
RFCS	Rural Financial Counselling Service
RFDS	Royal Flying Doctor Service
RLPO	Rural Lands Protection Officer
RMPC	Roads Maintenance Performance Contract
SES	State Emergency Service
TIDS	Transport Infrastructure Development Scheme
TMR	Transport and Main Roads
W4Q	Works for Queensland
WQLGA	Western Queensland Local Government Association
WH&S	Workplace Health and Safety



*Welcome to Boulia.....*

# About Us

On 31 July 1879, the 1280 acre township reserve of Boulia was established, and the Boulia Divisional Board was subsequently gazetted in September 1887.

Part of Boulia's fame rests on the mysterious Min Min Light, which first appeared around the old Min Min Hotel, the remains of which are situated approximately 100km east of Boulia.

The township of Boulia is the pivotal point of the Far-west, with Mount Isa 300 kilometres to the north and Winton 366 kilometres to the east. It is also linked to Alice Springs to the west via the Donohue Highway. The Shire shares a 320 kilometre common border with the Northern Territory and the southern part of the Shire's western boundary marks the eastern edge of the mighty Simpson Desert.

The town is acknowledged as the Capital of the Channel Country, which gives rise to the great rivers that flow south to Lake Eyre.

Urandangie, the second town in Boulia Shire, was founded in 1885 by Charlie Webster and James Hutton who started a general store and the town developed from there. In its heyday, the Dangi, as it's commonly referred to, had three hotels, two stores and a post office. There was also a dance hall which was a welcome site for many a drover.

## REGIONS

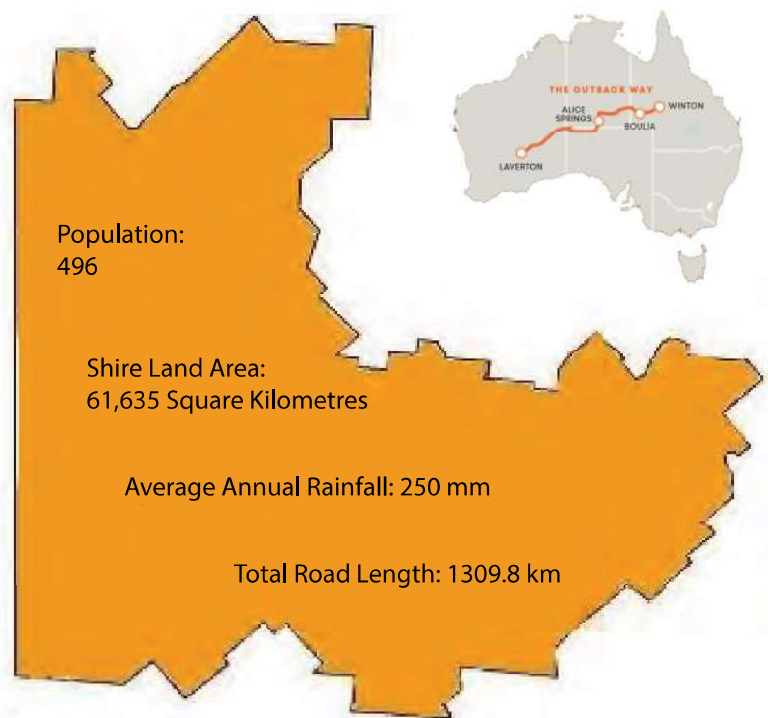
Our Regions are Strong and Prosperous - We are members of the Remote Area Planning and Development group (RAPAD) which is constituted by six other western Councils: Barcoo, Barcaldine, Blackall/Tambo, Diamantina, Longreach and Winton. These groups work together for regional projects to achieve economies of scale savings.

The Council works consultatively with the Outback Regional Roads Group, Outback Regional Water Alliance and Central West Regional Pest Management Group to name a few.

Council also maintains a range of community assets to improve lifestyle opportunities for the community, and has acquired land for potential development in the future for residential, rural and industrial application.

We Capitalise On Unique Regional Opportunities and Assets - Council continues to investigate economic development activities for the community including the further sealing and development of the Donohue Highway which forms the eastern part of Australia's longest shortcut – The Outback Way which links Winton in Queensland with Laverton in Western Australia.

Council have membership with the Outback Queensland Tourism Association representing western Queensland.



# Foreword

Welcome to this Annual Report produced by Boulia Shire Council for the 2017-2018 financial year. The primary objective of this document is to articulate Council's vision and goals, its achievements and performance results for the past year, and its challenges, opportunities and plans for the future. This Annual Report aims to provide residents, ratepayers, the corporate sector, statutory bodies and other interested parties insight into the primary activities undertaken by, and the financial position of, the Boulia Shire Council throughout 2017-2018.

## **Annual Report distribution**

Boulia Shire Council's Annual Report is available in hard copy or electronic format. Printed copies can be requested in writing to:

The Chief Executive Officer  
Boulia Shire Council  
18 Herbert Street  
BOULIA Q 4829

It is also available by phoning Council's Administration Centre on (07) 4746 3188 during normal business hours (8.30am – 5.00pm).

Alternatively, you can visit Council's website at <http://www.boulia.qld.gov.au> to download a copy.

Copies are also distributed to the Department of Local Government, Infrastructure and Planning and the Queensland State Library.

## **Feedback**

In the interest of continuous improvement, Council welcomes your feedback on this report.

Please forward your comments in writing to the Chief Executive Officer at the address above, or email to [ceo@boulia.qld.gov.au](mailto:ceo@boulia.qld.gov.au).

## **VISION, MISSION AND VALUES**

Vision:

Boulia Shire Council endeavours to provide the community with a well-resourced, healthy, safe and stable environment.

Mission:

Promote sustainable economic and social growth whilst preserving our current values.

Values: -

- Working with the community for the benefit of the community.
- Open communication flow between Council and the community.
- Stable, consistent and logical policies to guide the organisation.
- High standards of professionalism, equal opportunity and flexibility, in an atmosphere of trust and teamwork.
- Leadership based on integrity.



# Our Councillors



**Mayor Eric (Rick) Britton**

Rick and his photographer wife Ann, own and operate cattle breeding enterprises in Queensland's North West. Residing just outside of Boulia at Goodwood Station, Rick is a long-term member of the region. Rick's grandmother and father were born in Boulia and Rick and Ann have two children, Thomas and Claire. Rick represents the Council on the following committees:

Outback Highway Development Committee; Outback Regional Roads and Transport Group; Central West Regional Pest Management Group; Inland Queensland Road Action Plan Group; Australian Local Government Association; Audit Committee; Remote Area Planning and Development Board; Outback Regional Water Group; Local Disaster Management Group; Western Queensland Local Government Association; Plant Committee; Modern Award/Enterprise Bargaining Committee.



**Deputy Mayor Rebecka (Beck) Britton**

Councillor Beck Britton is a well known local community figure with a passion for Boulia. Beck does not have a singular focus as she believes every aspect of our shire is important. Beck represents the Council on the following committees:

Remote Area Planning and Development Board; Outback Regional Water Group; Far West Alliance – Tourism Barcoo, Boulia, Diamantina; Local Disaster Management Group; Inland Queensland Road Action Plan Group; Audit Committee; Plant Committee; Housing Committee; Modern Award/Enterprise Bargaining Committee; Australian Local Government Association; Western Queensland Local Government Association.



**Councillor Sam Beauchamp**

Elected to Council in 2004, Sam is a beef cattle producer, an electrical contractor and an active member of the community especially with the hosting of the rodeo and the races. In 2006 Sam was elected as Boulia Shire Council's Citizen of the Year. Sam represents the Council on the following committees:

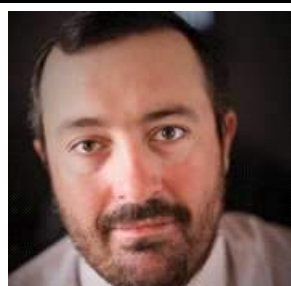
Outback Regional Water Group; Local Disaster Management Group; Boulia Historical Society; Western Queensland Local Government Association; Australian Local Government Association; Plant Committee.



**Councillor Brook McGlinchey**

Brook grew up in Boulia on his parents cattle and sheep station and is a very active member of the community. As a family man with young children he is committed to the future growth of the Boulia Shire. Brook represents the Council on the following committees:

Outback Highway Development Committee; Outback Regional Water Group; Outback Regional Roads and Transport Group; Australian Local Government Association; Western Queensland Local Government Association; Plant Committee; Housing Committee.



**Councillor Jack Neilson**

Councillor Neilson is a born and bred local of Boulia and grew up on a cattle property called Two Rivers north of Boulia. Jack is very passionate about the Boulia community and wants to see Boulia grow and develop as a hub for the west through job security, tourism and helping the Beef Industry which built Boulia town. Jack represents the Council on the following committees:

Outback Regional Roads and Transport Group; Outback Queensland Tourism Association; Western Queensland Local Government Association; Central West Regional Pest Management Group; Plant Committee; Australian Local Government Association.



# Responsibilities of the Offices

## **THE CHIEF EXECUTIVE OFFICER**

The Chief Executive Officer (CEO) is responsible for the day to day management of Council in accordance with Council's Strategic Plans and Policies, Local Government Act 2009 and Local Government Regulations 2012. The Office of the CEO is responsible for the following functions: core administrative and strategic functions of Council including Governance, Economic Development, liaison with State and Federal Government entities and Industrial Relations. In addition the office of the CEO oversees the legislative functions performed by the elected Councillors.

## **THE WORKS AND OPERATIONS DEPARTMENT**

The Works and Operations Department is responsible for maintenance and improvement works on assets and providing the management and administrative support for the functional areas of the Department. The functional areas of the Department include rural roads, town streets, stormwater drainage, culverts, asset management, water & sewerage, plant, works depots, parks & gardens, sporting and recreational facilities, airports, reserves and waste depots. To assist in efficiently and effectively managing the capital, labour, plant and materials resources made available to the Department, the functions are split into separate operational divisions in order to maximise the delivery of services to the community in accordance with Council's Strategic Plan and Operational Plan.

## **THE FINANCE & CORPORATE SERVICES DEPARTMENT**

The Finance and Corporate Services Department is responsible for the financial management practices of Council including preparation of Financial Statements, Budget Reviews, Rating, Valuations, Accounts Receivable/Payable, Payroll. In addition, they oversee Council's administration, regulatory compliance, Information Technology network, electronic document management system and customer service. This department is also responsible for the preparation of the Annual budget, Long Term Financial Planning and Asset Management documents. This department is also responsible for the monthly reporting to Council on the current financial position against budget.

## **THE COMMUNITY SERVICES DEPARTMENT**

The Community Services Department is responsible for civic functions which include Australia Day, NAIDOC Week, Remembrance Day and ANZAC Day, Citizenship Ceremonies and Naturalisations. This department is also responsible for the ongoing promotion and development of the Council's tourism attractions such as the Boullia Heritage Complex and the Min Min Encounter. The department also maintains Council's current housing stock and is responsible for rentals and inspections. Community Services responsibilities include the Library facility, public media including Facebook, the local community newsletter - Channel Country Chatter and Website.



Lynn Moore  
Chief Executive Officer



Harin Karra  
Director of Works & Operations



Kaylene Sloman  
Manager of Finance &  
Corporate Services



Julie Woodhouse  
Community Services Manager

# BOULIA SHIRE COUNCIL ORGANISATIONAL STRUCTURE

## CHIEF EXECUTIVE OFFICER

FINANCE & CORPORATE SERVICES	COMMUNITY SERVICES	WORKS & OPERATIONS DEPARTMENT	OFFICE OF THE CEO
Financial Management	Community Services	Construction (Road Works)	Governance
Administration	Housing	Maintenance (Road Works)	Mayor & Council Secretariat
Regulatory Compliance	Tourism/Events	Infrastructure Buildings	Town Planning
Creditors	Bouliia Heritage Complex	Water And Sewerage	Strategic Planning
Debtors	Bouliia Acquatic Centre	Airports	Community Relations
Stores	Min Min Encounter	Waste Management	Legal And Insurance
Information Technology	Library Services	External Contractors	Native Title
Records Management	Cultural Development	Property Services	Executive Services
Payroll		Animal Control	Development Assess & Comp
Debt Recovery		Bio-Security/Weeds/ Pests	Human Resources
Long Term Financial Planning		Public Cemeteries	Local Disaster Management
Rating & Valuations		Swimming Pools	SES
Business Analysis		Community Halls	Workplace Health And Safety
Customer Service		Operational Support - Depot/Workshop	
Asset Management		Parks, Playing Fields And Reserves	
		Public Order & Safety	

# Mayor's Review 2017-2018

I would like to acknowledge the past and present Traditional Owners of the area known as Boulia Shire (listed in area size largest to smallest):

- Pitta Pitta People,
- Balarnu Waluwarra Wangkayujuru People,
- Wangkamahdla Nation,
- Yulluna People, and
- Kalkadoon People.

Since 2013 when we began managing being drought declared, the country, like the people who call Boulia home, have never given up. In this spirit, Council's achievements on your behalf, are outlined in the Annual Report and I commend them to you to read and note actions and future priorities to make this an even more sustainable and responsive Council.

Council has had to meet the many challenges which face small remote rural Councils to ensure our community has a strong voice in both the Federal and State arenas.

During the past 12 months significant work has been completed within the several groups I represent on your behalf one of which is the Inland Queensland Road Action Plan Group (IQRAP). The IQRAP has submitted abstracts to the Infrastructure, Planning and Natural Resources Committee advising of the impacts of road funding on the operations and sustainability of Local Government. The group consists of 28 Local government Councils, Regional Development Australia committees, eight Regional Roads and Transport groups and RACQ which have jointly developed a plan which can be used to inform both the Australian and Queensland Government of road funding priorities across the 28 regional, rural and remote local government areas.

Another one of our main priorities remains the ongoing development of Australia's Longest Shortcut – the Outback Way and sealing of our section of this being the Donohue Highway. The section of the Outback Way between Boulia and the Northern Territory border is the only section of Outback Way still under Local Government control which impacts heavily on the limited resources Council has to complete other road projects.

In April this year the Federal Government announced that a further \$6,250,000 will be released to Boulia Shire through the Transport and Main Roads Department to continue to seal the Donohue Highway towards the Northern Territory Border. These funds are part of a \$160,000,000 combined package for the Outback Way which is being developed for approval and release in 2018-19. Another milestone for Boulia and the Outback Way.

Future challenges for Council are to maintain its financial sustainability rating and to improve the "scale and capacity", i.e. population growth and economic development for more local jobs. Council is well positioned financially and able to meet current levels of service, as is reflected in the achievements outlined in the Annual Operational Plan review. If the QLD State Government reviews other initiatives such as the redirection of the Financial Assistance Grants on a needs basis and reduces 'red tape', then Council can be even more efficient and sustainable. Nevertheless, more funding is needed for our roads and it is a constant battle for Council chasing roads grants to achieve this.

Looking to the future Council realised the land acquisition process which began in 2010. This land when developed will see increased residential, rural residential and industrial land available to potential families and businesses alike. The Industrial Airport land project has had the initial plans developed but we are dependant on funding to proceed with this project.

Work for Queensland funding through the State Government released \$1,000,000 in Round 2 to enable local government Councils to develop small infrastructure projects which would improve the liveability of both Boulia and Urandangie. It is greatly appreciated that funding could be provided to Councils, by the State, which was able to be used for projects which had previously been identified in Community Plans. Round 1 projects were completed in 2016-2017 and Round 2 projects which include water reticulation to the Racecourse Reserve will be completed early 2019.

This Council's focus in the future will be on the economic development of the Shire to promote further employment, enhance and retain existing small business who have made the commitment to base themselves here as well as attracting new small businesses.

I feel this year has been a year of real progress, not just in the work completed, but also in the constant evolution of our staff structure resulting in increased efficiencies and productivity.

I would like to congratulate everyone on the continued efforts to make this town stand out from the rest - the staff and the contractors alike in these trying times.

In closing, I thank you, the community, my fellow Councillors (past and present) and our Traditional Owners for your patience and your input in making this the great rural shire that it is.

We have a shire to be proud of, a land to be cared for and a bright future to look forward to.

Thank you.

Mr Eric (Rick) Britton  
Mayor  
Boulia Shire Council



*'Boulia – the little town that did'*

# Chief Executive Officer's Review 2017-2018

The 2017-18 year was a milestone year for Council signalling the half way mark through the current Council term after the election in March 2016. Councillors and staff have worked well together in delivering sound policy and achievable projects which improve the liveability of Boulia.

I am pleased to present Boulia Shire Council's 2017-2018 Annual Report to Residents on Council's achievements as outlined in Council's adopted Corporate Plan and Annual Operational Plan. Please take time to read them; they outline the many tasks undertaken and achieved by Council last year. Council, staff and our external contractors have done an excellent job in meeting our targets and this is expected to continue into 2019. Our reputation as a small Council with the 'can do' attitude is reaching far and wide.

The last financial year was the third year of reporting against the Corporate Plan (2015-2019). The Corporate Plan provides the framework for the Annual Operational Plan which is supported by a comprehensive resourcing strategy which encompasses asset management, workforce planning and a ten year long financial plan.

Council has 'fine-tuned' its organisational structure and made some significant changes to ensure staff roles reflect the changing needs of Council. We have undertaken, in collaboration within the RAPAD Group of Councils, the review of the future business needs of Council and the systems required to support us into the future. This project resulted in several of the Councils adopting to move to IT Vision – Synergy Soft as our business system provider. The move will see us move into the future as a confident Council which is able to take advantage of the future of digital technology as it emerges.

'Works for Queensland' (W4Q) (a project initiated by the State Government) has been hugely successful and has assisted Council to deliver many projects within the community which would otherwise have been out of our grasp (further detailed information can be found in the body of this report).

Council continues to support the strong alliances within the Remote Area Planning and Development Board (RAPAD) (comprising of 6 other Councils), the Outback Regional Water Group, Outback Regional Road Group, Central West Regional Pest Management Group, Local Disaster Management Group, Outback Queensland Tourism Association to name a few.

Significantly our membership of the Outback Highway Development Corporation (OHDC) has provided Council with ongoing support for the continued sealing of the Donohue Highway. This lobbying by both the Council and the OHDC resulted in funding to seal sections of the Donohue Highway which is half way to the border with funding provided by both Federal and State Governments.

Council continues to operate in a very tight fiscal environment with funding from both State and Federal Governments continuing to tighten with more and more compliance requirements to achieve. Despite this we continue to achieve our goals with support from both the staff and the external contractors who live and work in the shire.

Council is working hard to make the difficult decisions needed to ensure it is an efficient entity to provide the services the community seek in a cost effective manner, within the available resources, and has been laying the platform for this to occur during the term of the current Council. The challenge is to increase the "scale and capacity" levels and Council notes that this is increasingly difficult with such a small revenue base which is directly linked to population. Our financial position remains solid and this allows Council to undertake some of the major activities needed to continue to provide necessary services to the shire.

Our town is often described by tourists as a 'beautiful outback oasis' - the future for Boulia lies in its ability to look to the future and plan for a future we can only imagine.

I would like to thank the Mayor, Deputy Mayor and Councillors (who lobby on our behalf), staff (who deliver results) and the contractors who live and work in our town and who work hard to deliver on the projects which make for a better community for all.

I look forward to working with the community and staff in continuing the good work already achieved over the past 12 months.

Thank you,



Ms Lynn Moore  
Chief Executive Officer

# Community Services

During the 2017-2018 financial year new infrastructure was built in Boulia and other refurbishments were also completed. Funding from the Federal and State Governments and Boulia Shire Council made these projects possible.

- A new skate board park was incorporated into Robinson Park.
- Robinson Park had a facelift and refurbishment with new play equipment, electric bar-b-que, cement pathways and an amphitheatre.
- A water bubbler park was installed where the previous unused toddler pool was situated at the Sports and Aquatic Centre.
- Permanent shading was installed over the main pool and bubbler park.
- The Shire Hall had a new roof and was completely refurbished internally, which included new flooring, painting, new kitchen, curtains, sound system room, new tables and chairs and a new stage and stairs.
- New roadside signage promoting the newly named Boulia Historical complex, population signs and the large Welcome to Boulia entrance signs.
- Christmas lights competition for the businesses and residents of Boulia Shire.
- Arts Queensland supported us with \$12,000 of RADF funding which went towards two community workshops and an ARTOUR agreement for two comedy shows, one of which will now happen in 2019.



## LIBRARY

Boulia Shire Council provides a modern, welcoming public Library which is open 5 days week Monday to Friday, from 1.00pm-5pm. The library continues its partnership with the Boulia State School who visit twice a week for reading and borrowing of books as a part of the school and library focus on literacy and numeracy. The library continues to facilitate community events such as ANZAC Day, Remembrance Day and organise the Senior Citizens Christmas lunch.

The Library offers many services to the community such as:

- Borrowing/lending of books/audio tapes/DVD's
- Free WIFI and computers for use
- Printing, copying and scanning
- Faxing/e-mailing
- Laminating
- Free swap books
- A play room for toddlers and small people
- Holiday activities
- Craft/reading time

It is our ongoing mission to provide and maintain a high quality of customer service and facilities that encourage a secure, interactive and progressive community lifestyle.

## TOURISM

### **Min Min Encounter:**

The Min Min Encounter and Visitor Information Centre continues to promote the Shire to all visitors. Tourism Staff attend consumer trade shows in Queensland and interstate annually as well as tourism workshops and meetings.

30 June 2017 - 1 July 2018	2017/2018	2016/2017
MME sales	\$163,068	\$150,583
MME visitor stats	6939	7458
MME show stats	3811	4485

Whilst visitor figures were a little down this year, sales figures were up and over. 50% of visitors to the centre are seeing the show. The centre will continue to market itself aggressively to capture more people through its doors.

A new brochure was developed with a new layout and size, this has proven popular and is also available on Council's website. Television advertising continues to make an impact on viewers and many visitors have stated that they know us from the television. The Min Min Encounter continues to review well on social media and trip advisor.

### **Boulia Heritage Complex:**

The previously named Stonehouse Museum had its name changed to encompass all areas of the grounds which include so much history and culture of Boulia's early days. The complex covers the Dinosaur era, Indigenous Heritage, Explorers and European settlers.

Queensland Museum has sent out Palaeontologists to study the amazing Plesiosaur fossil that Boulia has as it is one of the few fossilized remains of this mighty prehistoric reptile that has so many of its bones available for study in Australia.

The historic Stonehouse had a facelift with all its cracks being replastered in accordance to heritage requirements.



Above: Before and After photos of the dining room at Stonehouse

Plans are underway for new developments at the complex in 2019.

30 June 2017 - 1 July 2018	2017/2018	2016/2017
Stonehouse visitors	3321	4140

## SPORTS

The Sports and Aquatic Centre had new shading installed which in Summer has proved to be an effective guard against too much sun damage whilst using the swimming pool and bubbler park.



School holiday activities have proven very successful with many new options such as a dance class for two days for adults and children. Boulia State School continues to hold their term swim classes there in the summer months.

During the shade installation the centre was closed but well over 2,000 people still enjoyed the pool and gym access.





# Works and Services

## **Flood Damage and our Road Network**

A significant amount of flood damage and emergent work in the shire has been repaired by local contractors. The February 2016 and June 2016 Flood Restoration programs commenced in 2016 were completed in June 2017. One of the benefits of the restoration program was the importation of gravel onto roads that had been graded back to naturally occurring material. The restoration program saw the grading, shoulder grading, limited gravel resheeting, drain clearing and repair of road structures and furniture throughout all parts of the shire.

- February 2016 event valued at \$2,300,053 completed
- June 2016 event valued at \$1,486,913 completed
- September 2016 event recently approved at \$1,625,911, works will commence early in 2018

## **Shire Road Maintenance**

In addition to the flood restoration works, Boulia Shire Council took the opportunity to perform maintenance on the Council road network as required.

## **Donohue Highway**

The Donohue Highway remains the only section of the Outback Way which is controlled, managed and maintained by a Local Government Council. Federal funding of \$5,000,000 from the Outback Way allocation over 2 years is a well-timed injection to Council with the last of the \$8,000,000 from the previous 3 year allocation being completed in June 2017. The funding allocation does require a contribution of \$1,250,000 allocation from the State which will make up to the total allocation of \$6,250,000 to the project. TIDS funding (State) will be allocated via the Outback Regional Roads Group to this project and Council will make up the balance of \$312,500.

Total sealed - 122.4km  
Total unsealed - 116.3km

## **Truck Pullover Areas**

Construction has commenced on four truck pullover bays located on the Selwyn Rd, Coorabulka Rd, Urandangie North Rd and Donohue Highway. The pullover bays have been sealed and the project is completed.

## **The Main Roads Network**

Works on the Main Roads network entailed:

- general maintenance tasks such as sign and guide post replacement
- edge repair works and patching - 1800tonne
- replacement/repairs to grids
- weed spraying
- bitumen reseals
- emergent works



## ***Parks and Gardens***

During the 2017/2018 period the Parks and Gardens team has put in another great effort to maintain the high standards that is required of them. The new town entrance sign and upgrade of garden beds at the existing infrastructure has been the main focus of the Parks and Gardens team throughout the year.

Maintenance of all median strips and garden beds continued throughout the year. Constant hedging and shaping of plants and shrubs has given the town streetscapes a unique and interesting look. A lot of effort and dedication went into this and Parks and Gardens will continue to work on this focus area. New plants have been planted to replace old ones that are no longer aesthetically pleasing. By keeping these areas maintained, it provides an interesting aspect to our town for locals and tourists alike.

During the year in review maintenance of all street tree avenues continued. Not all street trees have irrigation systems and so are watered with the water truck.



## ***Racecourse Reserve***

The Racecourse Reserve precinct is a very important area and a large area to manage and maintain. The Caretaker takes great pride in keeping it maintained to a high standard. During the last year regular mowing and whipper snipping took place, generally weekly, or on a needs basis. All lawn areas received regular fertilising. There were several large events held at the Recreational Grounds the year. The feedback was always positive in how the grounds were presented.

## ***Footpaths***

During this last year we have made a dedicated effort to keep all footpaths vegetation free. Due to lack of rain there has not been much to deal with, however what vegetation has been present has been either mowed, whipper snipped or poisoned. Parks and Gardens staff are committed to this practice and will continue to do so.

## ***Swimming Pool/Sports Centre***

The Boulia Swimming Pool has undergone major infrastructure upgrades. A permanent shade structure over the pool, repainting of the pool and minor repairs for broken tiles have been carried out. As always the Boulia State School used the pool for the Swimming Carnival and Sporting for School activities.

## ***Rural Lands & Stock Routes***

Council is responsible for the day to day administration and management of the stock routes in partnership with the State Government. Council's Rural Lands Protection Officer has continued to conduct repairs and maintenance to water tanks, bores and troughs within the Stock Route reserve.

Council's officers conduct a weed spraying program throughout the year to eradicate noxious plants in our Shire. They are also responsible for using 1080 baiting throughout the year. Private baiting is run as per land holder's requirements.

## PROJECTS

### *Works for Queensland Program*

Bouliia Shire was allocated \$1,030,000 in funding through the State Government's Works for Queensland funding program. The 2017–18 Works for Queensland (W4Q) program aimed to support regional Councils to undertake job-creating maintenance and minor infrastructure projects.

Most certainly Council was able to create and support more jobs. Council co-contributed/allocated extra funds to achieve best outcome to the Community. Council's contribution has added extra value for money to Works 4 Queensland projects. Without Works 4 Queensland funding, Bouliia Shire Council would not have been able to deliver and achieve this.

Council allocated the funding towards eight (8) projects in the Shire for minor infrastructure upgrades. In accordance with funding guidelines, Bouliia Shire Council delivered these projects by engaging local trades people and local businesses where possible.

Stonehouse Restoration	Pool Refurbishment	Urandangie Park	Water Bubbler Park
Depot Office	Robinson Park Upgrade	Sports Oval Disabled Toilet	Min Min Centre

### *Building Our Regions - Bouliia Sewer Upgrade*

With this funding we have re-lined 3.8klm of Council's aging and deteriorating sewer main with PVC lining using a heat treated injection moulding process. This project is promoted to this funding program as being able to deliver a more stable and viable community where people choose to live and it will increase productivity in the region and provide employment opportunities for workers in plumbing and associated tasks.

### *Drought Communities Programme*

Council secured funding through the Drought Communities Programme to deliver the below projects. This funding supported infrastructure projects that provide employment, stimulated local community spending, used local resources, businesses and suppliers and provided a long-lasting benefit to communities.

Community Hall refurbishing	Jockeys Change Room facility
Install new outside running rail for iconic Bouliia Camel race track	

### *Hydrosmart*

Council funding to install a Hydrosmart water conditioning system was a simple, sustainable and effective approach to conditioning water. By applying it we get the advantages of using a technology which requires no chemicals, no filters and no maintenance and the local plumber was able to install it.

### *Plant Replacement*

Council instigated an informal Plant Committee to review Council's plant and equipment purchases and usage. The emphasis is on value for money with future work plans and needs reviewed on a quarterly basis. Through this process the group identified needs which were ratified by Council. The total replacement value amounted to \$580,919 for

Caterpillar Loader 950	Toyota Hilux Double Cab Ute and one extra cab ute	Caterpillar Forklift	Work crew camp accommodation x3
Generator	Side lifting Trailer	Tractor	Off-road Trailer



# Statutory Reporting

## Council Meetings

Elected members form the decision-making body of Council, and matters for consideration are directed through regular Council meetings. Ordinary Meetings of Council are held approximate to the third Wednesday of every month.

Special Meetings are convened where necessary to consider specific items such as budget, major projects and future strategic direction. Like Ordinary Meetings, Special Meetings comprise all members of Council and are called as and when required to attend to any urgent business of Council.

All meetings are open to the public, unless Council resolves, under Section 275 of the *Local Government Regulation 2012*, that a meeting be closed. Council, from time to time, needs to discuss matters such as contracts, staff, industrial and legal proceedings 'in confidence' and closes that part of the meeting to public.

Public notice of days and times of meetings is given each month and copies of the agenda for each meeting are available for public inspection at Council's Administration Centre (Herbert Street, Boulia) or on the Council's website at least two days prior to each scheduled meeting.

### Councillor Meeting attendance [s 186(c)]

NAME	GENERAL MEETING	BUDGET/SPECIAL MEETINGS
Mayor Rick Britton	10	1
Deputy Mayor Beck Britton	10	1
Councillor Beauchamp	10	1
Councillor McGlinchey	12	1
Councillor Neilson (elected August 2017)	10	1

### Councillor Remuneration and Superannuation [s 186(a)]

NAME	TRAVEL	RENUMERATION	EMPLOYER SUPERANNUATION	TOTAL
Mayor Rick Britton	\$132.00	\$78,278.95	\$4696.69	\$83,107.64
Deputy Mayor Beck Britton	\$450.00	\$33,547.94	\$57.83	\$34,055.77
Councillor Beauchamp	\$412.50	\$23,449.68	\$1406.94	\$25,269.12
Councillor McGlinchey	\$150.00	\$24,264.38	\$1455.82	\$25,870.20
Councillor Neilson	\$381.00	\$18,706.55	0	\$19,087.55

## Conduct and Performance of Councillors

In accordance with section 186 (d) (e) of the *Local Government Regulation 2012*, the following is provided involving disciplinary action for misconduct taken by a regional conduct review panel:

DESCRIPTION	NUMBER
The total number of orders and recommendations made under section 180 (2) or (4) of the Act	Nil
Total number of orders made under section 181 of the Act	Nil
The name of each Councillor for whom an order or recommendation was made under section 180 of the Act or an order was made under section 181 of the Act	Nil
A description of the misconduct or inappropriate conduct engaged in by each of the Councillors	Nil
A summary of the order or recommendation made for each Councillor	Nil

### Expenses Incurred by and Facilities Provided to each Councillor [s 186(b)]

NAME	TRAVEL	ACCOMMODATION & MEALS	CONFERENCES & SEMINARS
Mayor Britton	\$1975.46	\$4293.90	\$2515.09
Deputy Mayor Beck Britton	\$1004.63	\$541.10	\$4819.91
Cllr Beauchamp	\$0	\$105.37	\$0
Cllr McGlinchey	\$0	\$105.36	\$0
Cllr Neilson	\$0	\$105.36	\$0
TOTAL	\$2980.09	\$5151.09	\$7335.00

NAME	CONFERENCES/WORKSHOPS/MEETINGS ATTENDED
Mayor Britton	RAPAD meetings; LGAQ Bush Council Convention; Stock Route Conference; WQLGA Conference; ORRTG, ORWA and CWRPMG meetings; RDANWQ meeting; Queensland Treasury - PDF Workshop; IQ-RAP meetings; RFCSNQ meetings, Outback Highway meetings
Deputy Mayor Beck Britton	OQTA meetings; LGAQ Training; Outback QLD Symposium and Awards; LGAQ Bush Council Convention; RAPAD meeting; Integrated Care Innovation Fund (ICIF) meeting; Queensland Treasury - PDF Workshop; Outback Highway meetings
Cllr Beauchamp	Fire Management Group meeting; Queensland Treasury - PDF Workshop; Plant Committee meetings
Cllr McGlinchey	Outback Highway AGM, Plant Committee meetings
Cllr Neilson	Outback Highway AGM, Plant Committee meetings

In accordance with section 186(f) of the *Local Government Act 2009*, the following is provided involving disciplinary action for misconduct taken by a regional conduct review panel:

DESCRIPTION	NUMBER
The number of complaints about the conduct or performance of Councillors for which no further action was taken under section 176C (2) of the Act	Nil
The number of complaints referred to the department's Chief Executive under section 176C (3)(a)(i) of the Act	Nil
The number of complaints referred to the Mayor Eric (Rick) Britton under section 176C (3)(a)(ii) or (b) (i) of the Act	Nil
The number of complaints referred to the department's Chief Executive under section 176C (4)(a) of the Act	Nil
The number of complaints assessed by the Chief Executive Officer as being about corrupt conduct under the Crime and Corruption Act	Nil
The number of complaints heard by a regional conduct review panel	Nil
The number of complaints heard by the tribunal	Nil
The number of complaints to which section 176C (6) of the Act applied	Nil

### Administrative Action Complaints

In accordance with section 187 of the *Local Government Regulation 2012*, Council makes a genuine commitment to dealing fairly with administrative action complaints. This is achieved through the adoption of policies and procedures designed to provide confidence in Council's ability to provide feedback and deal with complaints in a fair and equitable manner. The following particulars are provided:

DESCRIPTION	NUMBER
Total number of administrative action complaints made to the local government	Nil
Total number of administrative action complaints resolved by the local government under the complaints management process	Nil
Total number of administrative action complaints not resolved by the local government under the complaints management process	Nil
Total number of administrative action complaints under paragraph (a)(iii) that were made in a previous financial year	Nil

### Overseas Travel [s.188]

No Councillors or employees of Council undertook any overseas travel during the financial year.

### Expenditure from each Councillor's discretionary fund [s.189(b)]

The Boullia Shire Council does not have any Councillor's discretionary funds.

### Expenses Reimbursement Policy [s 250(1)] of the *Local Government Regulation 2012*

Pursuant to section 185 of the *Local Government Regulation 2012*, it is reported that in July 2017, Council reviewed its Councillor Expenses Policy No. 111. Council passed a resolution pursuant to section 250(1) of the Regulation, however, no additional entitlements or provisions were added to the policy in 2017. The policy was merely reviewed as part of a general policy review.

This policy will provide the guidelines and procedures for the reimbursement of Councillors for expenses incurred in attending to and discharging their official duties as representatives of Boullia Shire Council. A copy of the policy is available from Council's Website.

### Senior Management Remuneration

The following information is listed in increments of \$100,000 of the Senior Management of Boullia Shire Council for the 2017-2018 financial year.

NUMBER OF POSITIONS	\$'s
Nil	\$ 200,000 - \$ 300,000
Two	\$ 100,000 - \$ 200,000

The total remuneration packages payable in 2017-18 to Senior Management was \$285,164.54 (the total of all Senior Executive remuneration).

### Particular Resolutions [s 185], Capitalisation Thresholds [s 206(2)] of the *Local Government Regulation*

Pursuant to section 185 of the *Local Government Regulation 2012*, it is reported that no resolutions were passed under section 206(2) of the regulation. This provision deals with any resolutions passed that sets an amount for each different type of non-current asset. The notation of how Council deals with this is listed in Note 12 in the financial statements.

All items of plant and equipment with a total value of less than \$5000, and infrastructure assets and buildings with a total value of less than \$10,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

### Reserves and Controlled Roads

The Boullia Shire Council controls:-

- Forty (40) parcels of land totalling 22,633.6 hectares that are reserves under the Land Act;
- No roads that Council does not own.

### Changes to Tenders

An invitation to change tender under s. 228(7) was issued during the year:

TENDER No	TENDER DESCRIPTION	ADDENDUMS
T2017/18-1	Depot Storage Shed & Jockeys Room	No.1 Amount of contractors professional indemnity insurance shall not be less than \$1,000,000 No.2 Extension of closing date No.3 Site classification report
T2017/18-5	Design & Installation of a Potable Water Disinfection System	No.1 Boullia water test results

## Expenditure on Grants to Community Organisations [s.189(a)]

The following expenditure on grants to community organisations were made during the financial year:

GRANTS TO COMMUNITY ORGANISATIONS	PURPOSE OF ALLOCATION	AMOUNT (\$)
Boulia Arts Council	Venue hire	\$272.00
Boulia Camel Races Committee	Venue, bus and plant hire, labour and stores	\$51,841.02
Boulia Campdraft	Venue hire	\$528.00
Boulia Community Support Services	Venue hire	\$350.00
Boulia Historical Society	Equipment hire	\$328.00
Boulia State School	Venue and bus hire, labour	\$12,768.40
Boulia Turf Club	Venue, bus, plant and equipment hire, photocopying	\$8214.06
NAIDOC	Equipment hire	\$300.00
Pitta Pitta Corporation	Venue hire	\$103.00
Queensland Country Women's Association	Venue, bus and equipment hire	\$1486.00
Urandangie Community Contributions	Assistance for community benefit	\$1479.01
Other donations under \$1,000	Various requests for community benefit	\$777.00
Total Contributions to Community Organisations		\$78,446.49



## LIST OF REGISTERS kept by Boulia Shire Council

In accordance with section 190 (f) of the *Local Government Regulation 2012*, the following registers are listed:-

REGISTER	ACT/REGULATION	PURPOSE
Personal Interest of Councillors	Local Government Regulation 2012 s. 289	To record certain financial and other personal interests of Councillors
Personal Interests of Councillors' Related Persons	Local Government Regulation 2012 s. 289	To record certain financial and other personal interests of specified persons related to Councillors
Register of Delegations by Council	Local Government Act 2009 s. 257	To record all powers delegated by Council
Register of Delegations by Chief Executive Officer	Local Government Act 2009 s. 259	To record all delegations made by CEO
Register of Local Laws	Local Government Act 2009 s.31 and Local Government Regulation 2012 s. 14	To record all Local Laws
Register of Roads	Local Government Act 2009 s.74	To show details of roads in the Shire available to any person
Register of Land Record	Local Government Regulation 2012 [s. 154 (2)]	To record details of every parcel of rateable land in the Shire
Register of cost-recovery Fees	Local Government Act 2009 s.98	To record the cost-recovery fees made under a local law or resolution
Register of business activities to which the competitive neutrality principles apply	Local Government Regulation 2012 s. 56	To record the business activities to which the competitive neutrality principles apply
Register of non-current physical assets	Local Government Regulation 2012 s. 180	Register of non-current physical assets

### Internal Audit

Boulia Shire Council appointed the LGAQ as internal auditors in June 2015. They have undertaken three visits to Council since their appointment.

Council has now appointed an Audit Committee which consists of two Councillors and an external party in accordance with the Local Government Act.

### Shareholder delegates for corporate entities

Boulia Shire Council did not have any corporate entities in place at 30 June 2018.

### Investigation notices given under Local Government Regulation section 49 of the business activities regulation for competitive neutrality complaints

There were no investigation notices given under section 49 during the year ended 30 June 2018.

### Local government decisions on referees recommendations on any complaints under section 145(3) of the business activities regulation

There were no decisions on referee's recommendations during the year ended 30 June 2018.

### Local Government decisions on the Queensland Competition Authority's recommendations under section 158(5) of the Business Activities Regulation

There were no decisions by the Queensland Competition Authority during the year ended 30 June 2018.

### Equal Opportunity in Employment Plan

Boulia Shire Council adheres to Equal Employment Opportunity in all human resources practices through up to date policies and procedures. For example such practices as:

- Employing the best person for the position,
- Praise and promote employees on the basis of merit, and the potential of the employee to handle greater responsibility and their willingness to do so, and
- Maintain a workplace free of harassment and victimisation.



## **SUMMARY of all CONCESSIONS for RATES and CHARGES GRANTED by COUNCIL [s 190(g)]**

### ***Pensioner Rebate***

Ratepayers who reside in their own premises in Boulia or Urandangie receive a full rebate on their general rates and a 30% subsidy on service charges (excluding fire levy) up to a maximum of \$120.00. This subsidy is in addition to the 20% subsidy offered by the State Government (Up to a maximum of \$180.00).

### ***Other Remissions***

Other remission requests, or rate deferral requests, are assessed on a case-by-case basis. In considering the application of concessions, Council is guided by the principles of:

- Equity: By having regard to different levels of capacity to pay within the local community;
- Consistency: The same consistent treatment for ratepayers receiving concessional rating;
- Capacity to pay: In determining appropriate arrangements for different groups within the community;
- Transparency: By making clear the requirements necessary to receive concessions.

### ***Discounts***

To encourage prompt payment and to ensure equity, Council offered to all ratepayers, a 10% discount on the 'Rates Notice' (excluding interest charges and fire levy), if all current and outstanding rates and charges were paid within at least 30 days after the issue of the rates notice.

A further concession was extended to all ratepayers due to the drought. This resulted in the extension of the discount period up until the date that the rate period ended. No interest was charged during the period if there were no outstanding rates from previous periods.

# Operational Plan Review 2017-2018



GOAL 1: BUILD STRONG DYNAMIC COMMUNITIES

GOAL 2: BUILDING AND MAINTAINING QUALITY INFRASTRUCTURE

GOAL 3: STRENGTHEN THE LOCAL ECONOMY

GOAL 4: CARING FOR OUR PEOPLE AND OUR ENVIRONMENT

GOAL 5: ROBUST GOVERNANCE

GOAL 6: AN EVOLVING WORKPLACE

GOAL 7: PROACTIVE AND RESPONSIBLE LEADERSHIP

## GOAL 1. BUILD STRONG DYNAMIC COMMUNITIES

### *Social*

**Action: Application for RADF funding and the assessment and allocation of funding applications during the year from community groups.**

Action Code	Performance Measure	Progress	Annual Comment
1.1.1	Number of programs delivered equals the funding program amount.	100%	Funding was dispersed for workshops ranging from hat making to learning musical instrument skills, which were available to the whole community. Money was also allocated for two touring art comedy shows. The next round of RADF funding is announced in September 2018.

**Action: Preservation of historic memorials in the shire with locations documented and a maintenance plan created.**

Action Code	Performance Measure	Progress	Annual Comment
1.2.1	Documentary work completed with maintenance action plan in place.	100%	Council has allocated funds towards a Heritage walk from the main street up to the Boulia Heritage Complex. Signage depicting historical information on various businesses in Boulia will be erected along the route.

**Action: Continue the operation of the museum as a tourist attraction which showcases the heritage and history of Boulia.**

Action Code	Performance Measure	Progress	Annual Comment
1.2.2	Stonehouse open to the public with adequately trained staff in the delivery of historic information.	100%	The Boulia Heritage Complex formerly known in two parts as the Boulia Stonehouse and the Boulia Marine Reptile Exhibit has been formally recognised and visitors are vastly impressed with the quality and quantity of what is available in this complex to view. A new room dedicated to the First World War will soon be finished and can only add to the overall attraction of this historical corner.

**Action: Build strong local organisations which deliver community events and attract tourists.**

Action Code	Performance Measure	Progress	Annual Comment
1.3.1	Number of community events held, number of local attendees, number of tourist attendees.	100%	Events such as the refurbishment of Robinson Park with its new skate area, BBQ and play forts, Australia Day with a visiting Australia Day Ambassador, the Christmas Party partnered by the Min Min store with Boulia Council, the Easter horse races are just some of the major events which occurred in the community in 2017-2018. The Shire Hall celebrated a birthday and its refurbishment at the Diamonds and Dust Ball on 12th May. The Stonehouse also celebrated its 130 year birthday on Queensland Day on the 9th June. Both events were well attended and community orientated.

**Action: The bus to be available for sporting activities when required.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.1	Number of sporting events where the bus was utilised.	100%	Bus is available for the school to utilise during the school days. Bus has been kept clean and available for events and community usage.

**Action: The centre staff are fully trained and the facilities are well maintained and fit for purpose.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.2	Number of activities held at the centre. Training sessions completed for staff. Number of visitations to centre.	100%	This year with the help of funding, the Min Min Encounter had a major overhaul of its iconic show. The aging animatronics were upgraded with new skins (faces) and the electronics and audio were given a new lease on life. The Min Min Encounter continues to attract visitors from all over Australia with many international visitors finding us now as well. By all standards this show is world class and will continue to delight many more thousands of visitors in the coming years.

**Action: Improved usability of the facility. Installation of a water bubbler park feature in place of the wading pool which will be open 24hrs- 7 days per week.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.3	Tenders completed with design plans and installation completed before Nov 2017 from Works for Queensland grant funding.	100%	Works for Queensland funding has enabled the new splash park to open along with the re-painting of the pool. The facility has proved popular and works well with 24 hours access but does have a timer attached to the system for control of water use.

**Action: Full utilisation of funding available when received with community consultation.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.4	Drought funding consultation with community received. Drought funding activities completed and reports returned on time.	100%	Drought funding activities have been delivered within the funding period and in line with funding requirements.

**Action: Re-invigorate the existing park to include a skate ramp and other design improvements to infrastructure.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.5	Design plans approved and work completed before November 2017 from funding provided by Works for Qld program.	100%	Works for Queensland funding has enabled this project to be realised. The skate park was opened on 2nd Dec with the official re-opening of the Robinson Park.

**Action: Improvement to the existing facility for both male and female jockeys.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.6	Extension onto existing shed is designed and completed from Drought Communities Program Funding	100%	With the assistance of the Drought Communities Program (Federal Govt.) the new jockey's room and race callers stand has been completed and was officially opened at the Easter Races. Now we fully comply with Racing Queensland obligations.

**Action: Improved access for disabled patrons to use the facilities with funding being auspiced by Council.**

Action Code	Performance Measure	Progress	Annual Comment
1.4.7	Ramp and disabled access facilities to be completed by the local contract builder and the Work Camp.	100%	The project has been completed with the assistance of grant funding applied for by the Camel Race Committee and Drought Funding (Fed Govt.). Work Camp assisted to construct wheel chair access ramp.

**Action: Continued operation of FM transmission sites.**

Action Code	Performance Measure	Progress	Annual Comment
1.5.1	All sites operational	100%	All FM transmission sites are serviceable.

**Action: Improved availability to digital functionality to support tourism.**

Action Code	Performance Measure	Progress	Annual Comment
1.5.2	Review completed on how digital exposure can benefit Boulia (RAPAD).	100%	RAPAD group of Councils are progressing the idea of the 'Inland Telegraph'. This initiative has been spearheaded by Winton with the legal issues on ownership of content still to be finalised.

**Action: To engage at least one trainee in the office to complete Cert 3 in Administration.**

Action Code	Performance Measure	Progress	Annual Comment
1.6.1	Trainee engaged and studies commenced.	100%	

**Action: Support provided to SES and Fire groups to enable them to function in an emergency.**

Action Code	Performance Measure	Progress	Annual Comment
1.7.1	Reports provided back from the SES and QFES on activities of the group.	100%	All Terrain Vehicle purchased with an application submitted for a secure shed to store the vehicle.

**Action: Effective community celebrations which all people feel welcome.**

Action Code	Performance Measure	Progress	Annual Comment
1.8.1	Number of people attending each event. Number of events held.	100%	Many community functions and events were held throughout the year and many in partnership with other clubs and organisations in the community. The Boulia Historical Society, Boulia State School and the Boulia QCWA continue to help support initiatives with Boulia Shire Council, such as Heritage Week, RADF funded touring shows, Clean Up Australia Day and Australia Day.

## GOAL 2: BUILDING AND MAINTAINING QUALITY INFRASTRUCTURE

### Environment

**Action: All street lights functional.**

Action Code	Performance Measure	Progress	Annual Comment
2.1.1	Audit on street lights conducted with reports to Ergon on faulty lights.	100%	Ergon tested all the lights and changed the bulbs. All street lights are in working condition. New street light at the Sports Centre has been installed.

**Action: All parks and open spaces are managed in a sustainable manner with mowing and slashing completed regularly. Trees pruned or removed if dangerous.**

Action Code	Performance Measure	Progress	Annual Comment
2.1.2	Visible appearance of town, parks and open spaces is well maintained. No dead trees on Council land. Positive comments from visitors and community.	100%	Robinson Park has been revamped with the W4Q round 1 grant and Council co-contribution: new play equipment, new skate park, new BBQ and shelter, footpaths, new Amphitheatre.

**Action: Improvement to the existing toilet facility to enable it to be an 'accessible' (prev disabled) toilet.**

Action Code	Performance Measure	Progress	Annual Comment
2.1.3	Toilet modifications completed by Nov 2017 from Works for Queensland grant funding.	100%	Works for Qld project completed with toilet are redesigned.

**Action: Reline of the remaining 2/3 of the sewer system (budget dependant).**

Action Code	Performance Measure	Progress	Annual Comment
2.2.1	Lifespan of system to increase to 50-100 years with limited maintenance.	100%	Department of State Development - Building Our Regions project: Boulia Sewer mains 100% relined, project completed. This now means that the system should have a lifespan of 70-100 years with little or no maintenance meaning savings well into the future for Boulia.

**Action: Bore system functions to above ground tanks work and supply is constant.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.2	No water outages.	100%	The plumber has started head works for a disinfection technology system which is to be delivered in July. The first stage of the Hydro-smart system has been installed, test results have proved water quality has improved. All bores functioning well. Disinfection system tenders have been called and authorised to commence.

**Action: Install disinfection technology to the water system (funding dependant).**

Action Code	Performance Measure	Progress	Annual Comment
2.2.3	Improved water quality and reduced turbidity.	90%	Council secured funding from LGGSP for Disinfection System. Building will be delivered in July 2018.

**Action: Water sampling conducted and variations reported to Water Board.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.4	Reports from Water Board free from errors.	100%	All tests carried out according to Drinking Water Quality Management Plan.

**Action: Bore system functions to above ground tanks work and supply is constant.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.5	No water outages.	100%	No water alerts or outages have been reported.  Over the summer water restrictions were in place, due to very high water consumption.



**Action: Water sampling conducted and variations reported to Water Board.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.6	Reports from Water Board free from errors.	100%	Sampling conducted as per Drinking Water Quality Management Plan.  Audit Plan submitted and approval received.

**Action: Regular collection of residential and commercial waste as per policy.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.7	No complaints from residents or businesses.	100%	Regular collections completed. Letter to business owners to be complied to determine individual requirements for waste collection in the Peak, Off Peak and Shoulder periods.

**Action: Waste facility managed in line with EPA requirements.**

Action Code	Performance Measure	Progress	Annual Comment
2.2.8	Waste facility is ordered and functional with little 'blow away' waste.	100%	A massive clean up has been carried out at the waste facility. Fencing has been installed around the dump to stop the paper waste from blowing away. New signage has been installed.

**Action: Identify potential blackspot areas on roads and or bridges.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.01	Project completed ready for funding opportunity.	100%	Four heavy vehicle pull off areas have been identified and subsequently sealed which provides a safe rest area in high use areas.

**Action: Compliant aerodrome grounds meet with CASA requirements.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.03	Pass of the audit via Annual inspection by CASA.	100%	Success securing funding from Remote Airstrip program to complete crack seal for Boulia airport and reseal at Urandangie airport.

**Action: Compliant aerodrome facility including lights and markings meet with CASA requirements.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.04	Pass of the audit via Annual inspection by CASA.	100%	RAU funding has been secured to complete line marking, lighting and resurfacing.

**Action: Shire roads which are accessible to all traffic including heavy vehicles which is safe.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.06	Shire roads maintenance program including maintenance grading is completed each year.	100%	Works program completed within budget allowance.

**Action: Special projects identified to improve road network are completed within timeframe.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.07	Reporting to Roads to Recovery body is approved and audited by external auditors.	100%	Roads to Recovery funding projects and submitted NDRP funding.

**Action: A further 16klms of road sealed on the Donohue Highway.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.09	Work has been completed to the agreed standard between NT, WA and QLD.	100%	Progress on this ongoing project is on time and within allocated budget allocation. All planned work has been completed with crews now ready to commence the next planned schedule.

**Action: Council utilise extraneous Council equipment to generate income.**

Action Code	Performance Measure	Progress	Annual Comment
2.3.10	External work is completed at a competitive rate with all costs to Council covered.	100%	All equipment is now used to its fullest capacity with resources previously thought outmoded brought back to life.

**Action: Facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.01	Inspections by regulatory bodies and WH&S Officers meet pass rate.	100%	External electrician now used to also assist with the reviews on Test and Tag.

**Action: Facilities are well maintained and grounds are aesthetically appealing.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.02	Regular inspections conducted by supervisors meet level of service requirements.	100%	New town entrances have been developed. River water has been connected to utilise to water medium strips.

**Action: Improve the fencing in existence to meet racing requirements.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.03	Running rail fencing installed at the Racecourse Reserve from Drought Communities Drought Funding.	100%	Running rail fencing installed at the Racecourse Reserve from Drought Communities Drought Funding.

**Action: Re-paint swimming pool and improve tiling surrounds.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.06	Pool re-painting completed and tiling surrounds repaired within the winter closure period.	100%	Pool has been re-painted and tiles repaired with starting block covers ordered to be installed in Nov thanks to Works for Qld funding.

**Action: New shade structure over the main pool to be completed.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.07	Design and tenders completed and installation completed over the winter closedown.	100%	The long awaited solid shade structure is now installed which has added a new dimension to the pool area. This new structure is not subject to wind effects as the material shade was.

**Action: Hall facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.08	Regular inspections conducted by supervisors meet level of service requirements.	100%	With assistance from Drought Communities funding the hall is now ready for another 60 years. A very pleasing result of which we can all be proud.

**Action: Refurbish the community Hall interior including walls, ceilings and new kitchen.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.09	Hall renovation completed with inspections completed by DWO and building certifier.	100%	Renovation of the hall has been completed with official opening in May held in conjunction with the Diamonds and Dust Ball (12th May).

**Action: Urandangie Hall facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.10	Regular inspections conducted by supervisors meet level of service requirements.	100%	All work which has been authorized has been completed for this financial year. The new fence to keep the goats out has been erected. Regular inspections conducted by supervisors meet level of service requirements.

**Action: RSL Building renovations including a ramp, renovated kitchen and an internal toilet to be installed.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.12	Work to be completed by the Work Camp and local qualified builder.	0%	On hold at present.

**Action: Library facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.13	Regular inspections conducted by supervisors meet level of service requirements.	100%	Throughout the year the Boullia State School has continued its twice weekly afternoon Library visits with children and teachers spending 30 minutes browsing and borrowing books and story telling. Baby rhyme time is offered weekly for all pre-school children and babies.

**Action: Boulia Cemetery facilities are well maintained and grounds are aesthetically appealing.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.14	Regular inspections conducted by supervisors meet level of service requirements.	100%	All work scheduled to be completed at the cemetery has been done. A new beam section is planned for the next financial year.

**Action: Urandangie Cemetery facilities are well maintained and grounds are aesthetically appealing.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.15	Regular inspections conducted by supervisors meet level of service requirements.	100%	Grounds are maintained as well as we are able with the lack of water being a major problem. Regular inspections conducted by supervisors meet level of service requirements.

**Action: That the bus is able to be utilised for community functions and events being well maintained, registered and roadworthy.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.16	Bus utilised for events and other activities.	100%	The Boulia State School is the major user of the bus which is well maintained and appreciated by the children and the teachers.

**Action: Airport building facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.17	Inspections by regulatory bodies and WH&S Officers meet pass rate. Regular inspections conducted by supervisors meet level of service requirements.	100%	This functional building is still being used as the Council meeting room each month and will also be used as the Disaster Management location in times of emergency. Inspections by regulatory bodies and WH&S Officers meet pass rate. Regular inspections conducted by supervisors meet level of service requirements.

**Action: Post Office building facilities meet regulatory requirements and also meet WH&S standards.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.18	Inspections by regulatory bodies and WH&S Officers meet pass rate. Regular inspections conducted by supervisors meet level of service requirements.	100%	The Post Office refurbishment will continue into the next financial year with this facility being an integral part of the town. The facility now boasts disabled access and will become the registered office of the Pitta Pitta Aboriginal Group in July 2018.

**Action: Re-design and plan for new Council building.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.20	New Council plan developed for building.	50%	This project has been muted by Council for several years but it has been cost prohibitive. If funding for the design stage can be obtained it will be the first stage in the process.

**Action: Council building – Depot: New demountable Depot office to be installed to improve working conditions for staff.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.21	Design and tender documents completed with work completed by Nov 2017 from the Works for Queensland grant funding program.	100%	Thanks to the Works for Queensland funding the new Depot office is home to 6 Council Officers which were previously housed in a very small two roomed building.

**Action: New cement shed with access for a forklift will secure the Council stores and comply with WH&S requirements.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.22	Design to be completed by engineer and tender process managed by GBA.	10%	Storm damage restricted work on this project - to be completed in 2019.

**Action: Accessible ramp to be installed at Tom Howard Cottage with renovations to the toilets.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.23	New ramp completed with changes made to the toilet.	100%	This new ramp has been completed and is an asset to the facility. The quality of workmanship is excellent and was completed by our resident local builder. This ramp is functional and adds to the appearance of the building. The disabled toilet has also now been completed with the existing toilet gutted and modified to a multipurpose m/f/disabled facility. This provided a good cost effective way to achieve the desired outcome.

**Action: Stonehouse Museum work identified on the walls of the building to be repaired.**

Action Code	Performance Measure	Progress	Annual Comment
2.4.24	Plastering to be completed by a qualified person. Other remedial work to be completed on site.	100%	Project painting completed by the Work Camp with the restoration work completed by a local craftsman. This project was highly commended at the Heritage Awards 2018.

**Action: Butcher Paddock and Cooridgee Paddock lease Sub-leases arranged and leaseholders engaged for 5 year leases on both properties.**

Action Code	Performance Measure	Progress	Annual Comment
2.5.1	Leases on Butcher Paddock and Cooridgee Paddock signed and registered. Lease payments received from leaseholders.	100%	Council is now in receipt of income for these reserves which is being re-invested in fencing repair and a new bore on Cooridgee Reserve.

**Action: Identification and progression of land areas suitable for both business, rural and residential occupancy within the shire.**

Action Code	Performance Measure	Progress	Annual Comment
2.5.2	Land availability options cleared with Native Title holders and DNRM. ILUA requirements met. Legal documents and agreements are signed and registered with DNRM. Titles issued on identified land.	100%	Progress with all subdivisions is heavily reliant on grant funding which has been applied for initially for the airport industrial estate (stage one).

## GOAL 3: STRENGTHEN THE LOCAL ECONOMY

### Economic

#### Action: Improvement in visitor numbers and sales revenue.

Action Code	Performance Measure	Progress	Annual Comment
3.1.1	Numbers of visitors to show. Increase in income as a percentage of expenditure for sales.	100%	With the introduction of many new lines of merchandise into the Visitor Centre sales have been on the rise. Amongst the most popular is the Indigenous range of products which are colourful and in demand with tourists. Careful monitoring of popular stock and constant changing of displays have all combined to make the merchandise area a very attractive option for visitors.

#### Action: Improved sustainability of the Min Min attraction.

Action Code	Performance Measure	Progress	Annual Comment
3.1.2	Replacement of existing infrastructure completed with program review completed by Nov 2017 from Works for Queensland grant funding.	100%	Greg Tuckwell has completed the procedure and maintenance manual, but this could change and need amendments as new problems with the aging show occur.

#### Action: Increase visitor numbers by 5%. Utilisation of electronic media to promote Boulia.

Action Code	Performance Measure	Progress	Annual Comment
3.1.3	Visitors to Min Min/Stonehouse and accommodation outlets.	100%	A new brochure has been completed and is available in the Visitor Information Centre and online on the Council website. Our website will be revamped in the near future in conjunction with the LGAQ.

#### Action: Support local tourism in Urandangie by the installation of showers and BBQ shelter at the existing toilet facility.

Action Code	Performance Measure	Progress	Annual Comment
3.1.4	Structures installed by Nov 2017 from Works for Queensland grant funding.	100%	Another Works for Queensland project which has a purpose built facility installed at Urandangie for both locals and visitors alike.



**Action: Increase the number of visitors to Bouliia through partnerships with other regional tourism providers.**

Action Code	Performance Measure	Progress	Annual Comment
3.1.5	Completion of famils and external visits with the Far West Alliance to trade shows.	100%	Our Tourism Officer attended two trade shows this year and people were definitely interested in what our region has to offer. At trade shows unattended by staff the Bouliia brochures are available for the public to take.

**Action: Recognition of various Traditional Owner (T/O) groups within the shire by including signage on T/O area boundaries.**

Action Code	Performance Measure	Progress	Annual Comment
3.1.6	Consultation with T/O groups on wording and location of signage. Installation of signs completed.	90%	New signage will be ordered once the emblem is decided by the group.

**Action: All houses and units owned by Council are rented out. 80% occupancy rate.**

Action Code	Performance Measure	Progress	Annual Comment
3.2.1	Occupancy rate achieved.	100%	The occupancy rate is acceptable with refurbishments due to tenant damage is a major issue. Limited number of requests for housing. All housing applications are referred to the Housing Committee.



**Action: Support requests for further development of sites within Boulia Shire to enable increased employment of local people.**

Action Code	Performance Measure	Progress	Annual Comment
3.3.2	Increased number of businesses using Boulia as a base employing local people.	100%	The airport Runway Extension ILUA was signed 27th June 2018 along with a 25 year lease for office space with peppercorn rental.

**Action: RAPAD facilitate the growth and development of the Central West and wider Outback region. By working together member local governments are united in their desire to enhance the quality of life for all residents.**

Action Code	Performance Measure	Progress	Annual Comment
3.4.1	Evidenced based outcomes resulting from the membership of the regional group.	100%	The development of digital infrastructure within Council is now under way with the implementation of a 'Zoom Room' to enable individuals and meeting organisers to communicate via face to face meetings over the internet.

**Action: ORRTG - Strong representation for all RAPAD Councils to road funding bodies.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.01	Monthly meetings to review progress.	100%	Director of Works and Operations has attended all meetings this year with collaborative work within the member Councils achieving regional results.

**Action: Utilisation of TMR funding to achieve best possible outcome in road service delivery.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.02	Projects identified and completed as per the agreed schedule of works. Improved road access.	100%	Regular meetings with TMR occur to review our progress against TMR funding allocation. All actions completed across the agreed schedule of works which improves the road access for the residents of Boulia. All works are within budget and time frames.

**Action: Utilisation of funding to achieve best possible outcome in service delivery for water infrastructure.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.04	Improved water infrastructure.	100%	First stage of the Hydrosmart installed Dec 2017, External Water Audit completed and passed. Water infrastructure is functioning at the best possible result at present. New disinfection technology system to reduce contaminants and mineral content will be installed 2018.

**Action: OHDC - Strong representation for the future development of the Donohue.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.05	Monthly teleconference updates	100%	Funding has now been received from the Federal Government which is allocated via the State Government through TMR. This supports the Council to continue working on the Donohue Highway and also to support the local contractors with ongoing work.

**Action: Highway as a tourist/heavy vehicle link east-west.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.06	Further allocation of funding to seal sections of the Donohue Hwy.	100%	A further \$6.25m has been allocated from the Federal Government to support the continued sealing of the Donohue Highway.

**Action: OQTA - Improve exposure for Boulia's tourist product.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.08	Joint attendance at trade shows. Queensland wide promotions. National exposure.	100%	Meetings attended by Cr Rebecka Britton, Julie Woodhouse and Anna Karra.

**Action: CWRPMG - Development of a strong regional group who identify and manage pest and weed issues.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.09	Group is functional and has had success in identifying and lobbying government for changes to funding allocations.	100%	The group (the RAPAD group of Councils) has had several meetings and is developing the scope for the next financial year.

**Action: Lobby government departments for funding and changes to Acts where warranted.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.10	Cross boundary assistance and support given to other members of the group.	100%	Submissions lodged and accepted by the WQLGA at the meeting in Emerald along with the submission for the review on road transport end to end connectivity.

**Action: LDMG group is functional and operates well in emergency situations.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.11	Activations are well executed and documented. Reports to the LDMG are completed. Field and desk top exercises are completed.	100%	The LDMG group meetings and practical exercises have been completed with all statutory reports completed to the District Disaster Group in Mt Isa. Boulia responsibilities in this area which we report to Mt Isa are: risk mitigation (fire breaks), water supply (Hydrosmart and disinfection technology), flood warning signage (existing and potential - Mt Isa Rd), legislative planning (document review and training), resourcing (staff, equipment and volunteer status) and field/practical exercises.



**Action: IQRAP - Improve productivity for existing industries and businesses along supply chains, enhance competitiveness of exporters, support new private sector investment and improve resilience and connectivity for the delivery of goods and services to communities.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.12	This group is developing and gathering momentum. We are only one of 33 local governments who are members. The focus is to increase the quality and accessibility of the road network to maximise the economic prosperity of inland QLD.	100%	IQRAP was developed in partnership with 49 funding partners, including 33 local governments covering 82% of Queensland, eight Regional Roads and Transport Groups, five Regional Development Australia committees and RACQ, by taking a bi-partisan approach to road networking planning. A common goal to improve regional sustainability and productivity and safety on Queensland's inland road network. IQRAP identifies the strategic road network west of the Bruce Highway and outside South East Queensland, based on the footprint of partner Councils and prioritises upgrades over the next 18 years. The plan reviewed 16,000 km of the inland road network in the western and eastern zones of Queensland and identified that 3,000 km of roads and 300 bridges require upgrades to reach 'fit for purpose' standards. The IQRAP used multi-criteria analysis to prioritise investment into 5, 10 and 15+ year program horizons.

**Action: Effective representation for local issues by submission of resolutions to WQLGA for consideration ALGA for submission to the Federal Government at ministerial Councils meetings.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.13	Resolutions are submitted and passed for review.	100%	Two submissions were completed this year to present to WQLGA with both being supported by the Queensland Councils to present to ALGA.

**Action: Effective representation for local issues by submission of resolutions to ALGA for consideration by the Federal Government.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.14	Resolutions are submitted and passed for review.	100%	Council continues to raise relevant local and regional issues as appropriate for submission to both organisations.

**Action: Clear and accountable allocation of housing stock to applicants.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.16	Housing stock is utilised for the best purpose.	100%	The Housing Committee in conjunction with Council staff meet to discuss housing applications and if the applicant meets the required criteria for renting from the Boulia Shire Council. Council has reduced the number of houses and units it rents to applicants and will continue to assess the viability of all housing accommodation on its books.

**Action: Audit Committee - Regular meetings are held in line with requirements.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.17	Functional Audit Committee.	100%	The Audit Committee provides oversight on the functions of the Council and all meetings have been attended this year by Queensland Audit Office as well as the auditor and external parties.

**Action: EBA committee - Committees are formed inclusive of all areas of the Council.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.18	Well balanced EBA supporting both staff and the Council sustainability.	90%	This is a continuing project and while the process is moving slowly the Council have authorised a wage increase to our staff so they are not at a disadvantage financially.

**Action: The Plant Committee to complete reviews on plant usage making suggestion on turn over, purchase and replacement to achieve maximum value for money outcomes.**

Action Code	Performance Measure	Progress	Annual Comment
3.5.19	Plant purchases are within budget and plant is maintained within specified parameters to enable sound operations of the Council.	100%	The Plant Committee has determined what plant is required for future road works and submitted to Council for review in line with our current budget. New NAVMAN plant system has been installed which will improve safety for our staff but also provide information on how well each piece of machinery is performing. This will also allow us to review fuel tax credits rebate scheme available at present.

## GOAL 4: CARING FOR OUR PEOPLE AND OUR ENVIRONMENT

### Environment

**Action: The set of policies and local laws to ensure that all residents are able to enjoy Boulia without nuisance are reviewed annually.**

Action Code	Performance Measure	Progress	Annual Comment
4.1.1	Policies and Local Laws are up to date and relevant.	100%	All policies and local laws are reviewed as required and version control is kept up to date after review by Council through the Council minutes. No new policies or laws introduced this quarter.

**Action: All facilities over which we are required to hold a licence meet the QLD standards and licence renewal is achieved.**

Action Code	Performance Measure	Progress	Annual Comment
4.2.1	Visitation and audit by Environmental Health Officer to review all of Council operated facilities and business operating in Boulia.	100%	Licensing review is completed by an external Health and Environmental Officer who issues the relevant licence as they are due. All businesses in Boulia are currently licenced and they do not have any issues to be corrected which would impact the operation of their business.

**Action: Identification and management of pest animal and weed issues within the shire.**

Action Code	Performance Measure	Progress	Annual Comment
4.2.2	Pest animal baiting occurs. Weed identification and notification process occurs. CWRPMG meetings are attended by RLPO.	100%	Pest animal baiting has been completed this year by several properties. Weed spraying has also been completed for Parkinsonia with gravel pits attended to.

**Action: Leases over the Butcher Paddock and Coridgee Laneway are managed in accordance with our lease.**

Action Code	Performance Measure	Progress	Annual Comment
4.2.3	Leases are sub-leased with income generated to cover lease fees to QLD Govt and managed in accordance with those requirements.	100%	Some work needed to be done by landholders on the fences around Cooridgee Reserve and Butchers Paddock.

**Action: Review of the Town Planning Scheme which is now due for review.**

Action Code	Performance Measure	Progress	Annual Comment
4.3.1	Town Planning Scheme is reviewed and adopted by Council.	90%	Initial plan developed by the DILGP to be reviewed by Council, this will then go out for community consultation expected in early 2019.

**Action: All building applications are completed in a timely manner with the correct fees charged.**

Action Code	Performance Measure	Progress	Annual Comment
4.3.2	Applications processed with minimum delays.	100%	Development and building application have been processed by the new online system MyDAS2 and through the Town Planners as required.

**Action: Native Title requests are dealt with as they eventuate.**

Action Code	Performance Measure	Progress	Annual Comment
4.3.3	Land Planning issues proceed as needed with the proper process followed.	100%	Council engages an external resource to ensure we comply with Native Title requests (Lawyer). No requests are in train at present.

**Action: Strong relationships built on a political level between State and Federal governments.**

Action Code	Performance Measure	Progress	Annual Comment
4.1.1	Improved health and medical facilities for Boulia and Urandangie.	75%	Funding agreement has now been signed with development due to start May - project end date will be Mar 2019. The joint collaboration between Boulia Shire and Queensland Health is for the construction of the Wellbeing Centre to be located at the Primary Health Centre. The Urandangie Clinic has been upgraded with the installation of security fencing.

**Action: Auspiced funding for RFDS is managed in accordance with planned activities to upgrade facility over two years.**

Action Code	Performance Measure	Progress	Annual Comment
4.1.2	Activities completed with quarterly reports submitted.	100%	All identified activities for the year have been completed with budget in order and reported on quarterly to RFDS.



**Action: Management and control of domestic animals within the township.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.1	Limited numbers of stray animals. Unwanted or impounded animals are disposed of humanely.	100%	<p>There has been a fall in numbers of stray dogs roaming the streets after the house to house inspection for dogs that were unregistered.</p> <p>The number of feral cats has fallen as well with the cat owners handing over the unwanted kittens to be humanely put down.</p> <p>Letters to inform the owners of registered dogs that registrations are due have improved the registration rates.</p>

**Action: Pest weed control on Council managed land is maintained.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.2	Limited incursions with action taken for invasive species.	100%	Spot spraying of pest weeds on the Town Common completed - spot checks carried out after any rain events.

**Action: Reduction in the number of pest animals by use of baiting and the paying of bounties for wild dog scalps and pig snouts.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.3	Take up of baiting program offers by the landholders. Bounty payments continue. Education information available on pest animals on the website/face to face.	100%	<p>The total number of properties that baited has dropped this round due to the drought and properties having to feed and shift stock to other properties.</p> <p>We are hoping more properties will join in and bait in the second round.</p>

**Action: Town Common is managed with weed control and stock levels monitored.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.4	Town Common Committee meets at least once per year. Members fees are paid promptly. Stock which is not registered with a member will be impounded. Town Common muster is completed half yearly.	100%	With the small number of cattle and horses on the common the feed is holding up quite well and with some rain in the last month once the warm weather gets here the feed will only get better.

**Action: Stock route bores are maintained as appropriate with funding applied for as needed.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.5	Stock route bores are maintained in accordance with funding received.	100%	Funding of \$10,000.00 has been applied for to carry out capital works being the replacement of the old steel water trough at Hamilton Bore on Springvale Rd with two new poly water troughs.  Funding of \$12,000.00 has been applied for to carry out capital works being the replacement of the old steel trough with two poly troughs at the Herbert Downs Bore on Herbert Downs.  Both have been Provisionally Approved once all quotes are in.



**Action: Compliance with the state requirements to have a State Emergency Service (SES) group.**

Action Code	Performance Measure	Progress	Annual Comment
4.5.6	SES Group is supported during and after events by the use of Council equipment and staff if required. SES Management Plans are up to date.	100%	Council continues to support the SES in both human resources and equipment requirements. Recent application for funding for a new SES shed to house the tandem vehicle is awaiting a decision by funding bodies.

**Action: Local Disaster Management Group (LDMG) and a Rural Fire Brigade (RFS).**

Action Code	Performance Measure	Progress	Annual Comment
4.5.7	LDMG - Half yearly meetings are held and reported back to DDMG. LDMG - Activation meeting for flood events are held and reported. LDMG Management Plans are up to date including QFES requirements. Meetings are attended and actioned.	100%	The group is well prepared for local events as they happen. A small but effective group of dedicated people are extremely important to Boulia. All statutory requirements completed.

## GOAL 5: ROBUST GOVERNANCE

### GOVERNANCE

**Action: Administration - HR policies and procedures in place to ensure staff have clear guidelines in relation to working for the Council.**

Action Code	Performance Measure	Progress	Annual Comment
5.1.1	Policies are reviewed and made available to staff.	100%	All policies have been reviewed with new position description document format developed and now in use.

**Action: Human Resource plan is developed to identify potential needs in the future (succession planning).**

Action Code	Performance Measure	Progress	Annual Comment
5.1.2	Plan will be used in the budget process for 2018-2019.	50%	This will be reviewed in line with the new award negotiations.  Organisational review on structure has been adopted.

**Action: Review of existing EBA and commence consultation with staff to develop an equitable EBA which is fair to staff and sustainable for Council.**

Action Code	Performance Measure	Progress	Annual Comment
5.1.3	Enterprise Bargaining Agreement is developed and adopted by Council in accordance with the new State Award 2017.	70%	EBA discussions/consultation has been completed with external provider who will assist in making sure we are legally compliant.

**Action: Min Min Encounter Business Plan incorporating management guides and sustainability review completed.**

Action Code	Performance Measure	Progress	Annual Comment
5.2.1	Business Plan and management manuals completed by Greg Tuckwell (consultant).	100%	The Business Plan for the Min Min Encounter was completed and will be reviewed again in 2019.

**Action: Stonehouse Museum Business Plan incorporating management guides and sustainability review completed.**

Action Code	Performance Measure	Progress	Annual Comment
5.2.2	Plans completed which identify future sustainability and infrastructure requirements into the future.	100%	The Boullia Heritage Complex Business Plan was developed and will be reviewed again in 2019.

**Action: Post Office Business Plan incorporating management guides and sustainability review completed.**

Action Code	Performance Measure	Progress	Annual Comment
5.2.3	Plans completed which identify future sustainability and infrastructure requirements into the future.	10%	This is yet to be commenced.

**Action: Risk Management is identified as part of the business.**

Action Code	Performance Measure	Progress	Annual Comment
5.3.1	Risk Management Framework is developed and implemented across the organisation.	100%	Risk management for finance has been completed and action reviewed to ensure segregation of duties is clear.

**Action: A business solution (IT) which covers the needs of Council at present and into the future.**

Action Code	Performance Measure	Progress	Annual Comment
5.3.2	Partnership with the RAPAD group to identify future solutions for Boulia in line with the region progressed.	75%	New Business system IT solution identified and will be implemented in Sep 2018. Significant work has now been completed to enable this to happen and it will secure the future of the Council with respect to ongoing fit for purpose financial systems. The whole of RAPAD apart from Blackall Tambo are moving to the new system which will provide consistency across several Councils.



**Action: Long Term Financial Plan to be updated to QTC model to a stage where it gives Council a good indication of the impact of financial decisions made by them on future decisions.**

Action Code	Performance Measure	Progress	Annual Comment
5.3.3	Long Term Financial Plan developed in line with QTC format.	100%	Initial plans have been completed for the 10 year review and input onto the QTC framework. On-going updates are completed regularly. Plans are updated as part of the Budget process. Currently being inputted into the QTC database.

**Action: All areas within Council meet the basic standards for WH&S.**

Action Code	Performance Measure	Progress	Annual Comment
5.4.1	Regular reporting to ManEx on incidents and prevention activities.	100%	Monthly reporting completed. Silver Award has been achieved by Council thanks to WH&S Officer Julie Dorries.

**Action: Min Min expenditure fees and charges reflect the industry norm and mark-up on goods is reflective of costs.**

Action Code	Performance Measure	Progress	Annual Comment
5.5.1	Costs to visit our exhibition is reflective of other tourist attractions and minimal stock write off.	100%	All mark-up of merchandise allows for all costs associated with the purchase freight and handling of the individual item. Ticket prices are in line with other comparable tourism shows in the region. Price increases have not lowered the interest shown in this centre.

**Action: Stonehouse fees and charges reflect the industry norm and mark-up on goods is reflective of costs.**

Action Code	Performance Measure	Progress	Annual Comment
5.5.2	Costs to visit our exhibition is reflective of other tourist attractions and minimal stock write off.	100%	Ticket prices are in line with other heritage complexes and museums with similar attractions. Merchandise is limited to two items and is marked in accordance with other merchandise sold at the Visitor Information Centre.

**Action: Depot workshop - Council plant and equipment is fully operational at all times.**

Action Code	Performance Measure	Progress	Annual Comment
5.5.3	Limited downtime and minimal lost productivity.	100%	Being able to have a mechanic on site means limited downtime for our machinery and servicing which is completed when due. Very few episodes of unexplained downtime are ever recorded.

## GOAL 6: AN EVOLVING WORKPLACE

### GOVERNANCE

**Action: All staff are compliant in the use of the WH&S system and achieve an audit pass on inspections.**

Action Code	Performance Measure	Progress	Annual Comment
6.1.1	JLTA audit is completed and a pass is achieved by the group.	100%	Improved compliance across the organisation with a Silver Award achieved through hard work by all staff.

**Action: EBA groups are formed and have reviewed the existing EBA.**

Action Code	Performance Measure	Progress	Annual Comment
6.1.2	EBA meetings are attended by the CEO with LGAQ and other groups as requested. EBA is progressed.	70%	EBA is progressing with working papers being provided to external consultant in Dec 2017. External Consultant visited and worked through with Management wage rates and allowances. More information has been provided.

**Action: Support staff to further their development in Local Government in the use of progressive programs and resources.**

Action Code	Performance Measure	Progress	Annual Comment
6.2.1	Staff competent in the use of the systems used by Council.	100%	New system to be introduced in Sep 2018 of which training and development will be done in groups. Live training system is now available on line to all staff in the office.

**Action: All staff are aware of how to notify ideas/complaints/suggestions.**

Action Code	Performance Measure	Progress	Annual Comment
6.3.1	Records of suggestions/complaints/issues to be kept on staff file.	100%	This is completed and refreshed during the annual induction session completed by the WH&S Officer.  Working with WH&S Officer to coordinate commencement of induction refresher for Administration Staff.

**Action: Confident staff able to attend to all customer enquiries and deal with difficult situations.**

Action Code	Performance Measure	Progress	Annual Comment
6.4.1	Annual Re-fresher training on customer service as required.	100%	Successful implementation of this program with staff utilizing the service.

**Action: Provide a range of administrative, customer services and facilities for the continued operation of Council.**

Action Code	Performance Measure	Progress	Annual Comment
6.4.2	Less than 5 complaints received per annum.	100%	Only one formal complaint has been received this year for the quality of our water. This complaint was not given to Council but referred straight to the Ombudsman. Action has been taken to identify the cause of the 'dirty' water. Dealt with and no further complaints received. Still no further complaints.

**Action: Implement the Modern Award with the consultation of the Consultative Committee in the preparation of the new Enterprise Bargaining Agreement (EBA).**

Action Code	Performance Measure	Progress	Annual Comment
6.5.1	Modern award implemented as released with EBA successfully agreed upon.	100%	Complete review of pays, allowances and the old EBA has been completed. Comparison of wages and allowances are being completed with other local Councils with new position descriptions completed.



**Action: Develop appropriate staff succession plan including attraction and retention policies.**

Action Code	Performance Measure	Progress	Annual Comment
6.5.2	Policies are developed, reviewed and approved by Council.	100%	Will be progressed in line with the EBA.

## GOAL 7: PROACTIVE AND RESPONSIBLE LEADERSHIP

### Governance

**Action: Annual meeting after following the end of year financial results are released.**

Action Code	Performance Measure	Progress	Annual Comment
7.1.1	Meeting held in early December after the final results are released.	100%	This will be progressed in November when the end of year financials are released.

**Action: Regular information being released through Channel Country Chatter, Facebook, Websites.**

Action Code	Performance Measure	Progress	Annual Comment
7.1.2	Verbal feedback, monitored visits through Facebook.	100%	Council information is constantly imparted to the community and wider area through social media, websites, monthly newsletter, local notice boards and via e-mail. A website compiled by the Queensland Central Health Network called Community Directory is also a great way of sharing event information into regional Queensland.

**Action: Council agendas are released for review 7 days prior to the meeting and agenda items are placed on the website within 2 business days after the meeting.**

Action Code	Performance Measure	Progress	Annual Comment
7.2.1	Monthly activity is available for viewing by the public on our website within 2 business days.	100%	Actioned each month within time frames and loaded on the web page.

**Action: Twelve ordinary Council meetings are held each year with two special budget meetings and two planning session days.**

Action Code	Performance Measure	Progress	Annual Comment
7.3.1	All meetings attended by all Councillors.	100%	Meetings scheduled 12 months in advance with attendance at meetings noted for the annual report.

**Action: Representation at all elected meeting groups supporting Boulia initiatives.**

Action Code	Performance Measure	Progress	Annual Comment
7.3.2	Reports received from attendees at the meetings presented to Council for information.	100%	Representation at RAPAD, Outback Queensland Tourism, Rural Financial Services, Outback Regional Water Group, Outback Regional Roads Group, Outback Highway Development Corporation, Central West Regional Pest Management Group.

**Action: Active representation in the RAPAD group of Councils.**

Action Code	Performance Measure	Progress	Annual Comment
7.4.1	Success achieved with group projects.	100%	All meetings attended by the Mayor and CEO (or DWO as appropriate) in person or by teleconference as required.



# Community Financial Report

The Community Financial Report aims to simplify Council's financial statements through a visual and plain English written explanation of our results for the financial year 1 July 2017 to 30 June 2018.

This Community Financial Report consists of 3 key statements. They are:

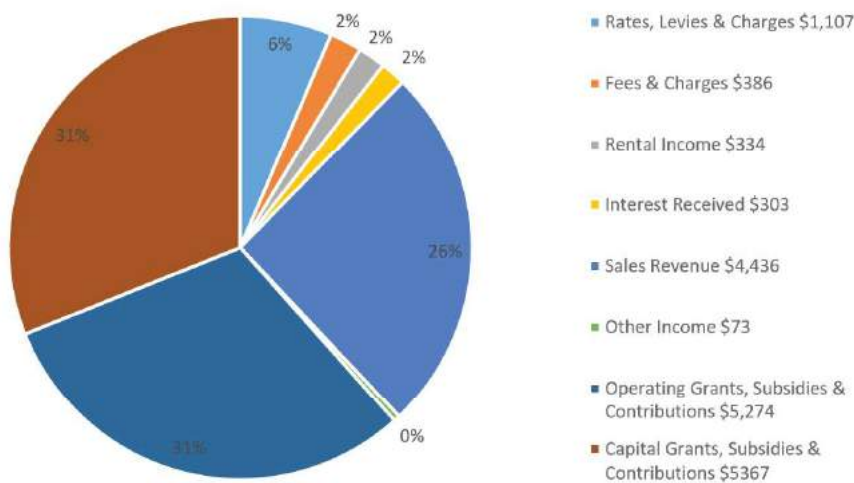
- Statement of Comprehensive Income
- Statement of Financial Position
- Statement of Cash Flows

## Statement of Comprehensive Income

The Statement of Comprehensive Income reflects how we take the money we receive in our day to day operations and spend it to provide the level of services the community expects from our Council. This year Council's total revenue amounted to \$17.3 million and total expenses amounted to \$16.2 million returning a surplus of \$1 million.

### REVENUE – Where did Council's funds come from?

Income Breakdown - \$'000s



Council's reported Total Income of \$17.3 million during the 2017/18 financial year is broken up into two areas:

Operating Income	\$11.9m
Capital Income	\$ 5.4m

The more significant contributors to Council's revenue stream include:

Rates, Levies & Charges	\$1.1m
Sales Revenue	\$4.4m
Operating Grants, Subsidies & Contributions	\$5.3m
Capital Grants, Subsidies & Contributions	\$5.4m

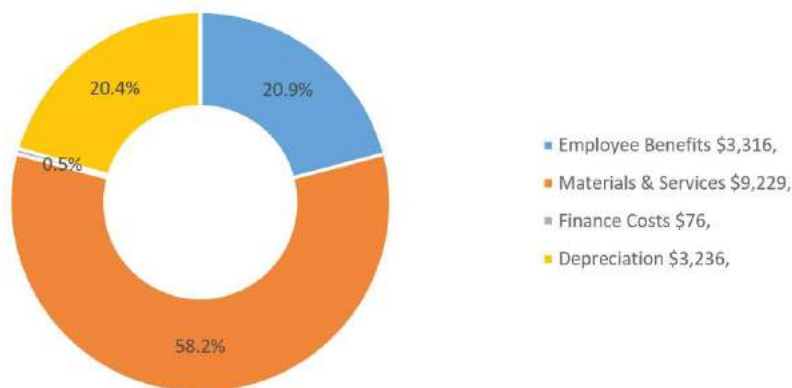
## Expenditure – Where does the money go?

Council incurs both operating & capital expenditure through providing a wide range of services to the community. Expenditure is regularly monitored to ensure funds are used efficiently.

Operating expenditure is made up of:

Employee benefits	\$3.3m
Materials & Services	\$9.2m
Finance Costs	\$0.07m
Depreciation	\$3.2m

Expenditure Break Up \$'000s



Employee benefits consists of wages and other entitlements such as superannuation and annual leave which is paid to our staff members.

Materials & Services consists of goods Council purchases to use in day to day operations. Wherever possible, Council uses local suppliers and contractors so that the money flows back into our community.

Finance costs consist predominantly of provisions for bad debts.

## Statement of Financial Position

The Statement of Financial Position measures what we own (our assets), what we owe (our liabilities) and our net worth (total community equity) at the end of the financial year.

Total Assets	\$169.4m
Total Liabilities	\$ 2.5m
Total Community Equity	\$166.8m

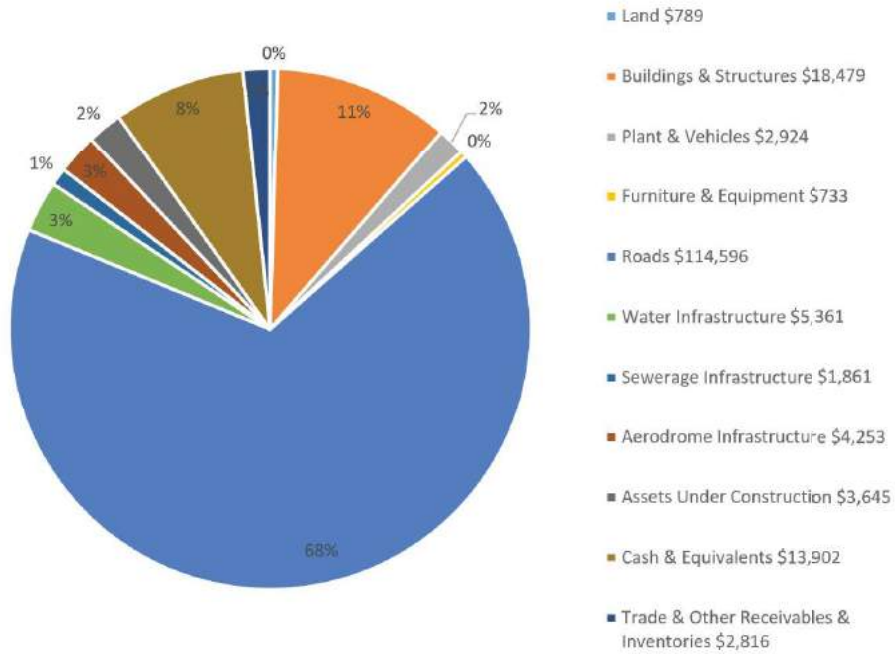
## ASSETS – What the community owns

Property, plant and equipment accounts for 90% of Council's assets. This includes the road infrastructure, buildings & structures, plant & vehicles, water, sewerage and aerodrome assets. This represents a significant investment of community funds and requires careful management to ensure that the levels of service provided by these assets is maintained.

The major components of our assets include:

Road network	\$114.6m	Buildings & structures	\$ 18.5m
Plant & vehicles	\$ 2.9m	Cash & investments	\$ 13.9m
Trade, inventory & other receivables	\$ 2.8m	Water Infrastructure	\$ 5.4m
Sewerage Infrastructure	\$ 1.9m	Aerodrome Infrastructure	\$ 4.3m

### Assets \$'000

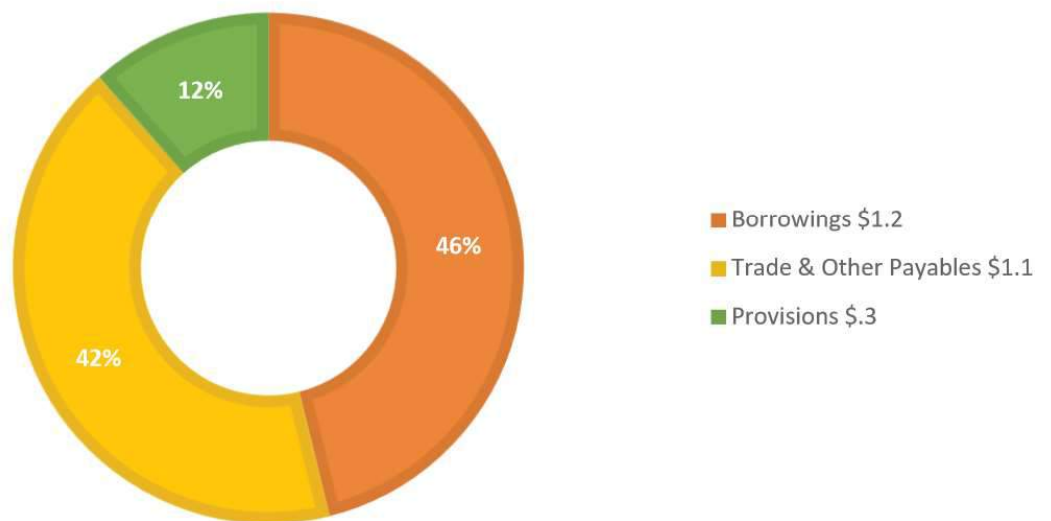


### LIABILITIES – What the community owes

The components of our liabilities are:

Borrowing	\$1.2m
Trade & other payables	\$1.1m
Provisions	\$0.3m

### LIABILITIES \$'000



## Statement of Cash Flows

The Statement of Cash Flows shows Council's cash received and spent during the year. It shows our ability to pay our bills and put aside some funds for the future. Our final cash balance as at 30 June 2018 was \$13.9m which is a decrease of \$1m from the previous year.

This report covers three specific areas: Financing, Investing and Operating activities.

- Financing activities are cash received if Council takes out new loans or cash paid as repayments against loans;
- Investing activities include money Council receives and spends when we buy or sell property, plant and equipment (Capital purchases);
- Operating activities include all other areas such as rates, fees & charges, interest, grants, employee costs, materials & services, interest and administration.

Listed on the following pages is a table showing the results of the Cash Flow Statement for the past seven years.

	2017/18 \$,000	2016/17 \$,000	2015/16 \$,000	2014/15 \$,000	2013/14 \$,000	2012/13 \$,000	2011/12 \$,000
<b>Opening Cash Balance</b>	14,961	11,779	13,378	12,632	9,865	8,678	5,229
<b>Net Cash Flow from Operating Activities</b>	1440	3,638	656	3,763	4,122	2,123	5,630
<b>Net cash Flow from Investing Activities (Capital Purchases)</b>	429	(411)	(2,207)	(4,320)	(1,355)	(935)	(2,204)
<b>Net Cash Flows from Financing Activities (Loans)</b>	(47)	(45)	(49)	1,303	0	0	0
<b>Closing Cash Balance</b>	13,903	14,961	11,779	13,378	12,632	9,865	8,655

## Key Sustainability Ratios

The Department of Local Government, Community Recovery and Resilience has developed a range of sustainability indicators to assist in assessing the sustainability of Councils. A Queensland Council is considered sustainable if its infrastructure and financial capital is able to be maintained over the long term.

Section 179 of the *Local Government Regulation 2012* requires that the measures of sustainability for the financial year be included in the Community Financial Report. The table below summarises the indicators and compares Council's actual results with the targets.

Measure of Financial Sustainability	How it is calculated	Explanation	Target	Result at 30 June 2018	Target met
Operating surplus ratio	Net result divided by total operating revenue	Measures the extent to which Council's revenue raised covers operational expenses. If there is a surplus, this is then available for funding capital expenditure	Between 0% and 10%	-33.09%	Yes

Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense	This ratio reflects the extent to which infrastructure assets managed by Council are replaced as they reach the end of their useful life	Greater than 90%	23.18%	No
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue	Measures the extent to which the net financial liabilities of Council can be repaid from operating revenue	Less than 60%	-119.12%	Yes

Council has achieved 2 of the 3 key targets for the financial year but must focus on fine tuning our management of asset replacement so that the asset sustainability ratio meets its target.

### Overall Financial Summary

- Cash balance as at 30 June 2018 was \$13,902,852
- Council has accounts set aside for future capital expenditure of \$2,328,551
- Total community equity as at 30 June 2018 was \$166,839,807

### The Future

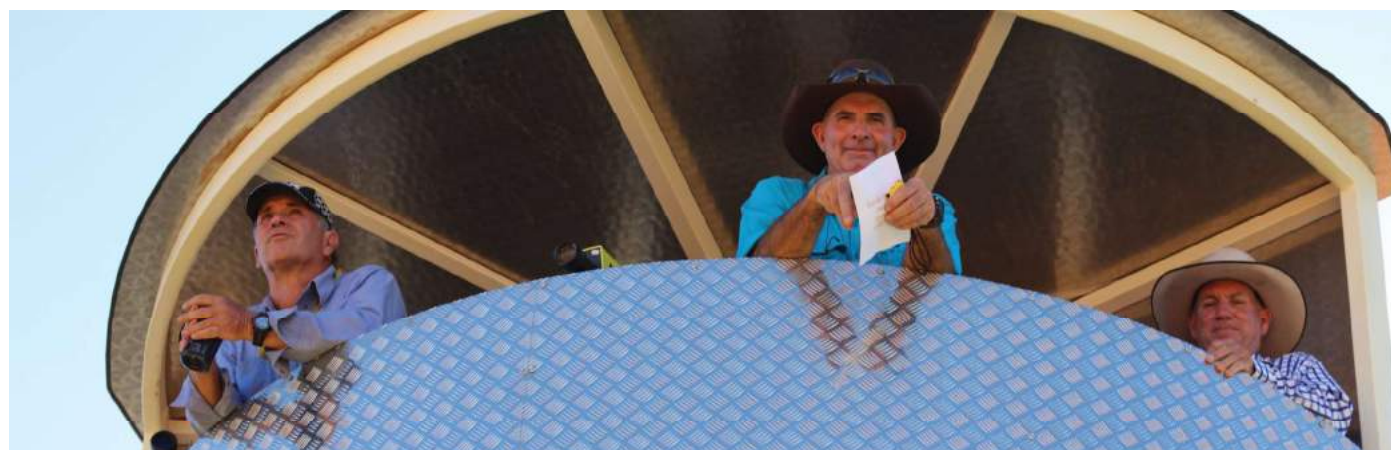
Council has further consolidated its financial position and is in a sound financial position to face the challenges in the years ahead.



# Acknowledgements to Funding Bodies 2017-2018

PROJECT	PROGRAM/ FUNDING BODY
Sewer Relining	Building Our Regions
QLD Day	QLD Day sponsorship programme
Shire Hall Renewal, Camel Race Track, Jockeys change room	Drought Communities Program
Community Drought Support 2018	Department of Communities, Disability Services and Seniors (obtained by the RAPAD group)
Stonehouse Museum complex-disabled access, Disinfection Systems Implementation for Boulia Town, Asset Management Plan, Robinson Park Security Cameras & Lighting, Boulia Sports and Aquatic Centre Upgrade	Local Government Grants and Subsidies Program, Department of Infrastructure Local Government and Planning
Stonehouse walls, pool refurbishment, Depot Office, Robinson Park upgrade, Water Splash Park, Min Min Centre, Urandangie ablution complex, Sports oval 'accessible' toilet.	Works for Queensland Round 1, Department of Infrastructure, Local Government and Planning
Stage 2 Toilet Ramp & Solar Hot Water System Urandangie, Racecourse Sewer Connection, Upgrade Council Depot Security, Toilet & Shower for New Truck Parking/Rest area facility, Community Hall flooring, Airport Fencing at Urandangie, Cenotaph Lighting, River Water Pipe Upgrade, Shade Shelter & Seating at Bubbler Park area, Workshop Refurbishing, Playground softfall	Works for Queensland Round 2, Department of Infrastructure, Local Government and Planning
Community Projects	Regional Arts Development Fund, Arts Queensland
Boulia Wellbeing Centre	Drought Communities Program
Upgrade of the Boulia and Urandangie Aerodromes	Department of Infrastructure, Regional Development and Cities
Preservation of Boulia ANZAC History	Queensland ANZAC Centenary - Spirit of Service
Floodway upgrade – Springvale Road (Springvale Road Structure Repairs)	2017-18 National Disaster Resilience Program
Coorabulka Rd Truck Stop/De-coupling bay	Heavy Vehicle Safety and Productivity Programme Round Five - Department of Infrastructure and Regional Development
10,000 Steps Community Grant	CQ University
Disaster Management - Community cleanup day	Get Ready Grant
Get Ready Queensland	Department of Infrastructure, Local Government and Planning

During this financial period Council assisted with the auspicing of \$26,955 of funding for small community groups who do not have the financial capacity to manage funding themselves.





# ***Boulia Shire Council Financial Statements***

**Bouliā Shire Council**

**Financial Statements  
for the year ended 30 June 2018**

# **Boulia Shire Council**

## **Financial Statements**

### For the year ended 30 June 2018

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Management Certificate

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Certificate of Accuracy - for the Current Year Financial Sustainability Statement

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Unaudited Long Term Financial Sustainability Statement

Certificate of Accuracy - for the Long Term Financial Sustainability Statement

**Boulia Shire Council**  
**Statement of Comprehensive Income**  
**For the year ended 30 June 2018**

	Note	Council	
		2018	2017
		\$	\$
<b>Income</b>			
<b>Revenue</b>			
<b>Recurrent Revenue</b>			
Rates, levies and charges	3(a)	1,107,663	1,241,215
Fees and charges		386,309	394,570
Rental income		334,275	260,450
Interest received		303,342	269,529
Sales revenue	3(b)	4,436,768	5,291,981
Other income		73,717	9,938
Grants, subsidies, contributions and donations	4(a)	5,274,693	10,611,740
		<u>11,916,767</u>	<u>18,079,423</u>
<b>Capital Revenue</b>			
Grants, subsidies, contributions and donations	4(b)	5,367,713	4,539,433
<b>Total Revenue</b>		<u>17,284,480</u>	<u>22,618,856</u>
<b>Total Income</b>		<u>17,284,480</u>	<u>22,618,856</u>
<b>Expenses</b>			
<b>Recurrent Expenses</b>			
Employee benefits	6	(3,316,847)	(3,200,516)
Materials and services	7	(9,229,539)	(11,224,942)
Financed costs		(76,892)	(77,188)
Depreciation	8	(3,236,714)	(3,061,203)
		<u>(15,859,992)</u>	<u>(17,563,849)</u>
<b>Capital Expenses</b>	5	(362,003)	(110,369)
<b>Total Expenses</b>		<u>(16,221,995)</u>	<u>(17,674,218)</u>
<b>NET RESULT</b>		<u>1,062,485</u>	<u>4,944,638</u>
<b>Other Comprehensive Income</b>			
<b>Items that will not be reclassified to net result</b>			
Increase / (decrease) in Asset Revaluation Surplus	15	-	-
<b>Total Other Comprehensive Income for the Year</b>		<u>-</u>	<u>-</u>
<b>Total Comprehensive Income for the Year</b>		<u>1,062,485</u>	<u>4,944,638</u>

*The above statement should be read in conjunction with the accompanying notes and Significant Accounting Policies.*

**Boulia Shire Council  
Statement of Financial Position  
as at 30 June 2018**

		Council		
		2018	2017	
Note		\$	\$	
<b>Current Assets</b>				
	Cash and cash equivalents	9	13,902,852	14,961,044
	Receivables	10	2,491,291	1,649,839
	Inventories		325,138	300,541
	<b>Total Current Assets</b>		<u>16,719,281</u>	<u>16,911,424</u>
<b>Non Current Assets</b>				
	Property, plant and equipment	11	152,645,009	151,305,069
	<b>Total Non-Current Assets</b>		<u>152,645,009</u>	<u>151,305,069</u>
	<b>Total Assets</b>		<u>169,364,289</u>	<u>168,216,493</u>
<b>Current Liabilities</b>				
	Payables	12	1,079,964	947,630
	Borrowings	13	15,185	48,519
	Provisions	14	171,546	202,994
	<b>Total Current Liabilities</b>		<u>1,266,696</u>	<u>1,199,143</u>
<b>Non-Current Liabilities</b>				
	Borrowings	13	1,147,358	1,160,946
	Provisions	14	110,427	79,082
	<b>Total Non-Current Liabilities</b>		<u>1,257,786</u>	<u>1,240,028</u>
	<b>Total Liabilities</b>		<u>2,524,482</u>	<u>2,439,171</u>
	<b>Net Community Assets</b>		<u>166,839,807</u>	<u>165,777,322</u>
<b>Community Equity</b>				
	Asset Revaluations Surplus	15	85,512,316	85,512,316
	Retained Surplus		81,327,491	80,265,006
	<b>Total Community Equity</b>		<u>166,839,807</u>	<u>165,777,322</u>

*The above statement should be read in conjunction with the accompanying notes and Significant Accounting Policies.*

**Boulia Shire Council**  
**Statement of Changes in Equity**  
**For the year ended 30 June 2018**

Council	Note	Asset revaluation surplus	Retained Surplus	Total
	15	\$	\$	\$
Balance as at 1 July 2017		85,512,316	80,265,006	165,777,322
Net result		-	1,062,485	1,062,485
Total Comprehensive Income for the Year		-	1,062,485	1,062,485
<b>Balance as at 30 June 2018</b>		<b>85,512,316</b>	<b>81,327,491</b>	<b>166,839,807</b>
Balance as at 1 July 2016		85,512,316	75,320,370	160,832,686
Net result		-	4,944,638	4,944,638
Total Comprehensive Income for the Year		-	4,944,638	4,944,638
<b>Balance as at 30 June 2017</b>		<b>85,512,316</b>	<b>80,265,006</b>	<b>165,777,322</b>

*The above statement should be read in conjunction with the accompanying notes and Significant Accounting Policies.*

**Boulia Shire Council**  
**Statement of Cash Flows**  
**For the year ended 30 June 2018**

	Note	Council	
		2018	2017
		\$	\$
<b>Cash Flows from Operating Activities</b>			
Receipts from customers		5,163,005	6,853,888
Payments to suppliers and employees		(12,438,752)	(14,280,576)
		<u>(7,275,747)</u>	<u>(7,426,688)</u>
Interest received		303,342	269,529
Rental income		334,275	260,450
Non capital grants and contributions		5,274,693	10,611,740
Borrowing costs		(76,892)	(77,188)
<b>Net Cash Inflow (outflow) from Operating Activities</b>	19	<u>(1,440,329)</u>	<u>3,637,844</u>
<b>Cash Flows from Investing Activities</b>			
Payments for property, plant and equipment		(5,337,348)	(5,171,167)
Proceeds from sale of property plant and equipment		398,693	220,375
Grants, subsidies, contributions and donations		5,367,713	4,539,433
<b>Net Cash Inflow (outflow) from Investing Activities</b>		<u>429,058</u>	<u>(411,359)</u>
<b>Cash Flows from Financing Activities</b>			
Repayment of borrowings		(46,922)	(44,560)
<b>Net Cash Inflow (outflow) from Financing Activities</b>		<u>(46,922)</u>	<u>(44,560)</u>
<b>Net Change in Cash and Cash Equivalent Held</b>		<u>(1,058,193)</u>	<u>3,181,925</u>
<b>Cash and Cash Equivalents at the Beginning of the Financial Year</b>		14,961,044	11,779,119
<b>Cash and Cash Equivalents at End of the Financial Year</b>	9	<u><u>13,902,852</u></u>	<u><u>14,961,044</u></u>

*The above statement should be read in conjunction with the accompanying notes and Significant Accounting Policies.*

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**1 Significant Accounting Policies**

**1.A Basis of Preparation**

These general purpose financial statements are for the period 1 July 2017 to 30 June 2018. They are prepared in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*. They comply with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB).

Council is a not-for-profit entity and the Australian Accounting Standards include requirements for not-for-profit entities which are inconsistent with International Financial Reporting Standards (IFRS). Therefore in some instances these financial statements do not comply with IFRS. The main impacts are the offsetting of revaluation gains and losses within a class of assets and the timing of recognition of non-reciprocal grant revenue.

These financial statements have been prepared under the historical cost convention except where stated.

**1.B Constitution**

The Boulia Shire Council is constituted under the Queensland *Local Government Act 2009* and is domiciled in Australia.

**1.C Currency**

The Council uses the Australian dollar as its functional currency and its presentation currency.

**1.D New and revised Accounting Standards**

This year Council has applied AASB 2016-2 Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107 for the first time. As a result Council has disclosed more information to explain changes in liabilities arising from financing activities ('debt reconciliation'). This information is presented in note 20.

Some Australian Accounting Standards and Interpretations have been issued but are not yet effective. Those standards have not been applied in these financial statements. Council will implement them when they are effective. The standards that are expected to have a material impact upon council's future financial statements are:

Standard and impact	Date council will apply the standard
<b>AASB 9 Financial Instruments</b>	
This replaces AASB 139 Financial Instruments: Recognition and Measurement, and addresses the classification, measurement and disclosure of financial assets and liabilities.  The standard introduces a new impairment model that requires impairment provisions to be based on expected credit losses, rather than incurred credit losses. Based on assessments to date, council expects a small increase to impairment losses however the standard is not expected to have a material impact overall.	1-Jul-18
<b>AASB 15 Revenue from Contracts with Customers, AASB 1058 Income of Not-for-Profit Entities and AASB 2016-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities</b>	
AASB 15 will replace AASB 118 Revenue, AASB 111 Construction Contracts and a number of Interpretations. AASB 2016-8 provides Australian requirements and guidance for not-for-profit entities in applying AASB 9 and AASB 15, and AASB 1058 will replace AASB 1004 Contributions. Together they contain a comprehensive and robust framework for the recognition, measurement and disclosure of income including revenue from contracts with customers. Council is still reviewing the way that income is measured and recognised to identify whether there will be any material impact arising from these standards.	1-Jul-19



**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**1.E Estimates and Judgements**

Where necessary judgements, estimates and assumptions have been used in preparing these financial statements. Those that have a significant effect, or risk of causing an adjustment to council's assets or liabilities relate to:

Valuation and depreciation of property, plant and equipment (Note 11)

Impairment of property, plant and equipment (Note 11)

Provisions (Note 14)

Contingent liabilities (Note 17)

**1.F Rounding and Comparatives**

The financial statements are in Australian dollars and have been rounded to the nearest \$1.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

**1.G Taxation**

The income of local government and public authorities is exempt from Income tax. However council is subject to Fringe Benefits Tax, Goods and Services Tax ('GST') and payroll tax on certain activities. The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**2. Analysis of Results by Function**

**2(a) Components of Council Functions**

The activities relating to the Council's components reported on in Note 2(b) are as follows :

**Corporate Support**

Secure revenue from governments and ratepayers to finance the general activities of Council  
Provide support functions for the Mayor and Councillors, Council and committee meetings and statutory requirements including disaster management, civic receptions and regional services  
Provide Council and corporate management of the organisation including:-  
Financial and administrative services  
Encourage and monitor the planning and construction of the building environment  
Information technology  
Human resources and payroll  
Plan and design Council's infrastructure and provide general engineering and operational support  
Provision of tourism attractions and museums and assist with the promotion and development of the local tourism industry  
Provide leadership and key industry contacts for the diversification and growth of local industry  
Procure and service Council's mobile fleet

**Environmental and Natural Resources**

Ensure a high level of environmental health is maintained for all residents and visitors. Protect the natural environment and undertake projects to enhance economic and environmental return from use of reserves.  
Protect and enhance the environmental and natural resources within the Shire. This includes:-  
Property pest management  
Stock route management  
Animal control  
Environmental licenses and approvals

**Community and Lifestyle Services**

Enhance community development and equity through targeted assistance and development activities  
Provide activities and services to improve the lifestyle of residents including:-  
Providing accessible and quality library materials to residents  
Providing entertainment venues for all residents  
Community centres and halls  
Providing community housing for both staff and non-staff members of the Shire  
Community services  
Provision of clean and appropriate recreational & sporting facilities and areas and other public spaces for community and tourist use  
Parks and gardens  
Cemeteries

**Health and Welfare**

Assist with the provision of facilities and activities to enhance the health and welfare of residents. Lobby government for improved facilities.

**Water, Sewerage and Garbage**

**Water Infrastructure**

Supply urban residents and businesses with a clean and reliable water supply  
Improve the conservation of water use by the community

**Sewerage Infrastructure**

Provide sewerage services to the urban community

**Garbage Infrastructure**

Provide urban residents and businesses with an efficient refuse collection and disposal service

**Roads**

Provide, maintain and upgrade roads, streets and drainage to the highest standard within limits of resources  
Undertake road construction and maintenance works for third parties

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**2 Analysis of Results by Function**

(b) Income and Expenses defined between Recurring and Capital are attributed to the following functions:

**Year ended 30 June 2018**

Functions	Gross Program Income				Total Income	Gross Program Expenses		Total Expenses	Net Result from Recurring Operations	Net Result	Assets
	Recurrent		Capital			Recurrent	Capital				
	Grants	Other	Grants	Other							
	2018	2018	2018	2018		2018	2018				
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$		
Corporate Support	3,340,933	1,177,574	148,074	-	4,666,581	(682,030)	(362,003)	(1,044,033)	3,836,477	3,622,548	21,450,600
Environmental & Natural Resources	11,081	78,821	-	-	89,902	(151,280)	-	(151,280)	(61,378)	(61,378)	69,479
Community & Lifestyle Services	52,721	563,563	1,301,447	-	1,917,731	(3,529,170)	-	(3,529,170)	(2,912,886)	(1,611,439)	23,392,836
Health & Welfare	95,000	825	-	-	95,825	(46,504)	-	(46,504)	49,321	49,321	-
Water Sewerage & Garbage	-	361,718	656,943	-	1,018,661	(519,425)	-	(519,425)	(157,707)	499,236	7,831,910
Roads	1,774,958	4,459,573	3,261,249	-	9,495,780	(10,931,583)	-	(10,931,583)	(4,697,052)	(1,435,803)	116,619,464
<b>Total Council</b>	<b>5,274,693</b>	<b>6,642,074</b>	<b>5,367,713</b>	<b>-</b>	<b>17,284,480</b>	<b>(15,859,992)</b>	<b>(362,003)</b>	<b>(16,221,995)</b>	<b>(3,943,225)</b>	<b>1,062,485</b>	<b>169,364,289</b>

**Year ended 30 June 2017**

Functions	Gross Program Income				Total Income	Gross Program Expenses		Total Expenses	Net Result from Recurring Operations	Net Result	Assets
	Recurrent		Capital			Recurrent	Capital				
	Grants	Other	Grants	Other							
	2017	2017	2017	2017		2017	2017				
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$		
Corporate Support	3,360,394	1,242,775	102,948	-	4,706,117	(893,982)	(110,369)	(1,004,351)	3,709,187	3,701,764	22,141,710
Environmental & Natural Resources	37,073	10,497	-	-	47,570	(173,867)	-	(173,867)	(126,297)	(126,297)	53,875
Community & Lifestyle Services	213,817	511,761	592,452	-	1,318,030	(3,177,697)	-	(3,177,697)	(2,452,119)	(1,859,668)	22,613,525
Health & Welfare	109,352	770	-	-	110,122	(181,151)	-	(181,151)	(71,029)	(71,029)	-
Water Sewerage & Garbage	-	385,263	542,718	-	927,981	(526,952)	-	(526,952)	(141,689)	401,029	7,326,767
Roads	6,891,104	5,316,617	3,301,315	-	15,509,036	(12,610,200)	-	(12,610,200)	(402,479)	2,898,836	116,080,616
<b>Total Council</b>	<b>10,611,740</b>	<b>7,467,683</b>	<b>4,539,433</b>	<b>-</b>	<b>22,618,856</b>	<b>(17,563,849)</b>	<b>(110,369)</b>	<b>(17,674,218)</b>	<b>515,575</b>	<b>4,944,635</b>	<b>168,216,493</b>

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

	Council	
	2018	2017
	\$	\$
<b>3 Revenue Analysis</b>		
Revenue is recognised at the fair value of the consideration received or receivable, at the time indicated below.		
<b>(a) Rates, Levies and Charges</b>		
Rates are recognised as revenue at the start of the rating period. If a ratepayer pays their rates before the start of the rating period, they are recognised as revenue when they are received.		
General rates	826,799	954,800
Water	166,832	190,619
Sewerage	115,774	103,080
Garbage charges	111,990	99,734
Total rates and utility charge revenue	1,221,395	1,348,233
Less: discounts	(113,042)	(106,898)
Less: pensioner remissions	(690)	(120)
	1,107,663	1,241,215

**(b) Sales Revenue**

The sale of goods is recognised when the customer has taken delivery of the goods. Revenue from services is recognised when the service is rendered.

Revenue from contracts and recoverable works generally comprises a recoupment of material costs together with an hourly charge for use of equipment and employees. This revenue and the associated costs are recognised by reference to the stage of completion of the contract activity at the reporting date. Where consideration is received for the service in advance it is included in other liabilities and is recognised as revenue in the period when the service is performed. There are no contracts in progress at the year end. The contract work carried out is not subject to retentions.

**Sale of services**

Contract and recoverable works	4,436,768	5,291,981
	4,436,768	5,291,981

**4 Grants, Subsidies, Contributions and Donations**

All grants, subsidies and contributions that are non-reciprocal in nature are recognised as revenue in the year in which Council obtains control over them.

Where grants are received that are reciprocal in nature, revenue is recognised as the various performance obligations under the funding agreement are fulfilled. Council does not currently have any reciprocal grants.

**(a) Recurrent**

General purpose grants	2,260,059	4,506,802
State government and other subsidies and grants	3,005,998	6,104,938
Contributions	8,636	-
	5,274,693	10,611,740

**(b) Capital**

Capital Revenue includes grants and subsidies received which are tied to specific projects for the replacement or upgrade of existing non-current assets and / or investment in new assets.

State government subsidies and grants	5,367,713	4,539,433
	5,367,713	4,539,433

**Conditions over contributions**

Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:

Non-reciprocal grants for expenditure on services	487,774	421,210
	487,774	421,210

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

		Council	
		2018	2017
		\$	\$
<b>5</b>	<b>Capital Expenses</b>		
	<b>Gain / Loss on Disposal of Non-Current Assets</b>		
	Proceeds from the sale of property, plant and equipment	321,191	174,843
	Less: Book value of property, plant and equipment disposed of	(683,194)	(285,212)
		<u>(362,003)</u>	<u>(110,369)</u>
<b>6</b>	<b>Employee Benefits</b>		
	Total staff wages and salaries	2,596,320	2,641,149
	Councillors' remuneration	295,973	311,053
	Annual, sick, long service leave and entitlements	445,799	456,322
	Superannuation	291,417	286,478
		<u>3,629,509</u>	<u>3,695,002</u>
	Other employee related expenses	96,742	88,451
		<u>3,726,251</u>	<u>3,783,453</u>
	Less: Capitalised employee expenses	(409,404)	(582,937)
		<u>3,316,847</u>	<u>3,200,516</u>
Councillor remuneration represents salary and other allowances paid in respect of carrying out their duties.			
	Total council employees at the reporting date:	<b>2018</b>	<b>2017</b>
	Elected members	5	5
	Administration staff	14	16
	Depot and outdoors staff	23	25
	Total full time equivalent employees	<u>42</u>	<u>46</u>
<b>7</b>	<b>Materials and Services</b>		
	Administration supplies and consumables	834,362	1,018,627
	Audit of annual financial statements by the Auditor-General of Queensland	59,444	67,542
	Audit - Internal	-	24,813
	Communications and IT	113,567	210,908
	Consultants	25,875	-
	Donations paid	60,535	77,077
	Housing	213,289	-
	Repairs and maintenance	186,988	211,376
	Roads	7,221,362	8,239,741
	Water & Sewerage	209,381	-
	Other materials and services	304,735	1,374,858
		<u>9,229,539</u>	<u>11,224,942</u>
<b>8</b>	<b>Depreciation</b>		
	Buildings & structures	663,420	535,179
	Plant & vehicles	428,660	427,709
	Furniture & equipment	45,697	60,750
	Road infrastructure	1,733,109	1,676,945
	Water infrastructure	136,632	134,336
	Sewerage infrastructure	48,171	45,552
	Aerodrome infrastructure	181,025	180,732
	Total depreciation	<u>3,236,714</u>	<u>3,061,203</u>

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

	Council	
	2018	2017
	\$	\$
<b>9 Cash and Cash Equivalents</b>		
Cash and cash equivalents include cash on hand, all cash and cheques receipted but not banked at the year end and deposits held at call with financial institutions.		
Cash at bank and on-hand	125,149	244,820
Deposits at-call	13,777,703	14,716,224
Balance per Statement of Cash Flows	13,902,852	14,961,044

Cash and deposits at call are held in the Queensland Treasury Corporation and Commonwealth Bank of Australia in normal business accounts.

Cash and deposits at call are held in the Commonwealth Bank of Australia in normal at call and business cheque accounts. The bank currently has a short term credit rating of AA2 and longer term rating of P-1.

**Restricted Cash**

Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:

	487,774	421,210
	487,774	421,210

In accordance with the *Local Government Act 2009* and Local Government Regulation 2012, a separate trust bank account and separate accounting records are maintained for funds held on behalf of outside parties. Funds held in the trust account include those funds for security deposits lodged and auspicing projects. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the statements.

**Trust Funds**

**Trust Funds Held for Outside Parties**

Monies collected or held on behalf of other entities yet to be paid out to or on behalf of those entities

Auspicing	47,896	81,278
Security deposits	24,012	1,615
	71,908	82,893

**10 Receivables**

Receivables are amounts owed to council at year end. They are recognised at the amount due at the time of sale or service delivery. Settlement is required within 30 days after the invoice is issued.

Debts are regularly assessed for collectability and allowance is made, where appropriate, for impairment. All known bad debts were written-off at 30 June. If an amount is recovered in a subsequent period it is recognised as revenue.

Because Council is empowered under the provisions of the Local Government Act 2009 to sell an owner's property to recover outstanding rate debts, Council does not impair rate receivables.

**Current**

Rateable revenue and utility charges	143,857	85,986
Other debtors & Accrued Revenue	2,187,250	1,607,722
Less impairment	(98,960)	(97,405)
GST recoverable	63,578	-
Prepayments	195,566	53,536
	2,491,291	1,649,839

Interest is charged on outstanding rates at a rate of 11% per annum. No interest is charged on other debtors. There is no concentration of credit risk for rates and utility charges, fees and other debtors receivable.

Movement in accumulated impairment losses (other debtors) is as follows:

Opening balance at 1 July	97,405	97,405
Impairment provided for during the year	1,555	-
Closing Balance at 30 June	98,960	97,405

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**11 Property, Plant and Equipment**

**Council - 30 June 2018**

Note	Land and Improvements	Buildings and Structures	Plant and Vehicles	Furniture & Equipment	Road Infrastructure	Water Infrastructure	Sewerage Infrastructure	Aerodrome Infrastructure	Work in Progress	Total
Basis of measurement	Fair Value	Fair Value	Cost	Cost	Fair Value	Fair Value	Fair Value	Fair Value	Cost	\$
<b>Asset Values</b>	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Gross Value as at 1 July 2017	799,328	25,761,994	6,279,567	1,306,818	144,673,307	7,532,028	3,081,090	6,077,997	889,397	196,401,526
Additions	-	-	221,369	138,415	-	-	-	-	4,977,564	5,337,348
Disposals	(10,000)	(569,242)	(745,472)	-	-	-	-	-	-	(1,324,714)
Transfers between classes	-	1,659,107	-	-	472,369	81,045	8,655	-	(2,221,176)	-
<b>Closing Gross Value as at 30 June 2018</b>	<b>789,328</b>	<b>26,851,859</b>	<b>5,755,464</b>	<b>1,445,233</b>	<b>145,145,676</b>	<b>7,613,073</b>	<b>3,089,745</b>	<b>6,077,997</b>	<b>3,645,785</b>	<b>200,414,160</b>
<b>Accumulated Depreciation</b>										
Opening balance as at 1 July 2017	-	7,860,362	2,815,164	665,996	28,815,860	2,115,106	1,180,514	1,643,455	-	45,096,457
Depreciation provided in period	-	663,420	428,660	45,697	1,733,109	136,632	48,171	181,025	-	3,236,714
Depreciation on disposals	-	(151,165)	(412,855)	-	-	-	-	-	-	(564,020)
Transfers between classes	-	-	-	-	-	-	-	-	-	-
<b>Accumulated Depreciation as at 30 June 2018</b>	<b>-</b>	<b>8,372,617</b>	<b>2,830,969</b>	<b>711,693</b>	<b>30,548,969</b>	<b>2,251,738</b>	<b>1,228,685</b>	<b>1,824,480</b>	<b>-</b>	<b>47,769,151</b>
<b>Total Written Down Value as at 30 June 2018</b>	<b>789,328</b>	<b>18,479,242</b>	<b>2,924,495</b>	<b>733,540</b>	<b>114,596,707</b>	<b>5,361,335</b>	<b>1,861,060</b>	<b>4,253,517</b>	<b>3,645,785</b>	<b>152,645,009</b>
Residual value	-	-	-	-	-	-	-	-	-	-
Range of estimated useful life in years	N/A	20-100	2-20	3-10	10-1000	30-80	25-75	20-100	-	-
Additions comprise:	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Renewals	-	122,191	-	-	33,574	-	8,655	-	475,921	640,341
Other additions	-	1,148,848	221,369	79,856	307,992	88,848	-	-	2,850,095	4,697,007
<b>Total additions</b>	<b>-</b>	<b>1,271,039</b>	<b>221,369</b>	<b>79,856</b>	<b>341,566</b>	<b>88,848</b>	<b>8,655</b>	<b>-</b>	<b>3,326,015</b>	<b>5,337,348</b>

**Bouliā Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**Council - 30 June 2017**

Basis of measurement

**Asset Values**

Opening Gross Value as at 1 July 2016

Additions

Disposals

Transfers between classes

Closing Gross Value as at 30 June 2017

Note	Land and Improvements	Buildings and Structures	Plant and Vehicles	Furniture & Equipment	Road Infrastructure	Water Infrastructure	Sewerage Infrastructure	Aerodrome Infrastructure	Work in Progress	Total
	Fair Value	Fair Value	Cost	Cost	Fair Value	Fair Value	Fair Value	Fair Value	Cost	\$
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
	630,500	25,542,525	6,057,765	1,301,718	142,016,586	7,221,622	2,863,544	6,064,264	189,165	191,887,689
	107,046	291,954	580,919	5,100	2,655,021	499,124	217,546	13,733	800,724	5,171,167
5	-	(75,175)	(359,117)	-	-	(223,038)	-	-	-	(657,330)
	61,782	2,690	-	-	1,700	34,320	-	-	(100,492)	-
	799,328	25,761,994	6,279,567	1,306,818	144,673,307	7,532,028	3,081,090	6,077,997	889,397	196,401,526

**Accumulated Depreciation and Impairment**

Opening Balance as at 1 July 2016

Depreciation provided in period

Depreciation on disposals

Accumulated Depreciation as at 30 June 2017

	-	7,325,183	2,589,665	605,246	27,138,915	2,105,143	1,134,962	1,462,723	-	42,361,837
8	-	535,179	427,709	60,750	1,676,945	134,336	45,552	180,732	-	3,061,203
5	-	-	(202,210)	-	-	(124,373)	-	-	-	(326,583)
	-	7,860,362	2,815,164	665,996	28,815,860	2,115,106	1,180,514	1,643,455	-	45,096,457

Total Written Down Value as at 30 June 2017

Residual value

Range of estimated useful life in years

	799,328	17,901,632	3,464,403	640,822	115,857,447	5,416,922	1,900,576	4,434,542	889,397	151,305,069
	-	-	-	-	-	-	-	-	-	-
	N/A	20-100	2-20	3-10	10-1000	30-80	25-75	20-100	-	



**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**11 Property, Plant and Equipment**

**(a) Fair Value Measurements**

Plant and equipment with a total value of less than \$5,000, and infrastructure assets and buildings with a total value of less than \$10,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

Replacement of a major component of an asset, in order to maintain its service potential, is treated as the acquisition of a new asset. However, routine operating maintenance, repair costs and minor renewals to maintain the operational capacity and useful life of the non-current asset is expensed as incurred.

Expenditure incurred in accordance with Natural Disaster Relief and Recovery Arrangements on road assets is analysed to determine whether the expenditure is capital in nature. The analysis of the expenditure requires Council engineers to review the nature and extent of expenditure on a given asset. For example, expenditure that patches a road is generally maintenance in nature, whereas a kerb to kerb rebuild is treated as capital. Material expenditure that extends the useful life or renews the service potential of the asset is capitalised.

Land under the roads and reserve land which falls under the *Land Act 1994* or the *Land Title Act 1994* is controlled by the Queensland Government pursuant to the relevant legislation. This land is not recognised in these financial statements.

**(i) Recognised Fair Value Measurements**

Council measures and recognises the following assets at fair value on a recurring basis:

Property, plant and equipment

- Land and improvements
- Buildings and other structures
- Aerodrome infrastructure
- Road infrastructure
- Water infrastructure
- Sewerage infrastructure

Council does not measure any liabilities at fair value on a recurring basis.

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes.

Council borrowings are measured at amortised cost with interest recognised in profit or loss when incurred. The fair value of borrowings disclosed in Note 13 is provided by the Queensland Treasury Corporation and represents the contractual undiscounted cash flow at balance date (Level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (Level 2).

In accordance with AASB 13 *Fair Value Measurements* are categorised on the following basis:

- Fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1)
- Fair value based on inputs that are directly or indirectly observable for the asset or liability (Level 2)
- Fair value based on unobservable inputs for the asset and liability (Level 3)

**(b) Measurements**

Property plant and equipment assets are initially recorded at cost. Subsequently, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including freight in, architect's fees and engineering design fees and all other establishment costs. Direct labour and materials and an appropriate proportion of overheads incurred in the acquisition or construction of assets are also included in their cost.

**(c) Depreciation**

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use, at which time they are reclassified from work in progress to the appropriate property, plant and equipment class. Land is not depreciated as it has an unlimited useful life. Depreciation on other property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council. Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

Depreciation methods, estimated useful lives and residual values of property, plant and equipment assets are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions. The condition assessments performed as part of the annual valuation process for assets measured at written down current replacement cost are used to estimate the useful lives of these assets at each reporting date.

**(d) Impairment**

Property, plant and equipment is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

**(e) Valuation**

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of property, plant and equipment assets at least once every 5 years. This process involves the valuer physically sighting a representative sample of Council assets across all asset classes and making their own assessments of the condition of the assets at the date of inspection.

**Boulia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

In the intervening years, Council uses internal engineers and asset managers to assess the condition and cost assumptions associated with all infrastructure assets, the results of which are considered in combination with an appropriate cost index for the region. Together these are used to form the basis of a management valuation for infrastructure asset classes in each of the intervening years. With respect to the valuation of the land and improvements and buildings and structures asset classes in the intervening years, management perform a "desktop" valuation. A desktop valuation involves management reviewing additions, deletions and changes in assumptions such as useful life, residual value and condition rating. Suitable indices are sourced which are applied to each of these asset classes. Management, in consultation with consulting engineers, also assess indices on an annual basis for material movements in relevant indices.

An analysis performed by management has indicated that, on average, the variance between an indexed asset value and the valuation by an independent valuer when performed is not significant and the indices used by Council are sound. Further details in relation to valuers, the methods of valuation and the key assumptions used in valuing each different asset class are disclosed below.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the asset revaluation surplus, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation surplus of that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life. Separately identified components of assets are measured on the same basis as the assets to which they relate.

The following table categorises fair value measurements as either Level 2 or Level 3 in accordance with AASB 13. Council does not have any assets or liabilities measured at fair value which meet the criteria for categorisation as Level 1.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If all significant inputs required to fair value an asset are observable, the asset is included in Level 2. If one or more of the significant inputs is not based on observable market data, the asset is included in Level 3. This is the case for Council infrastructure assets, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2018.

Council							
At 30 June 2018	Note	Level 2 2018	Level 2 2017	Level 3 2018	Level 3 2017	Total 2018	Total 2017
		(Observable inputs)	(Unobservable inputs)				
		\$	\$	\$	\$	\$	\$
<b>Recurring Fair Value Measurements</b>							
Land and improvement	11	789,328	799,328	-	-	789,328	799,328
Buildings and structures	11	1,480,000	1,480,000	16,999,242	16,421,632	18,479,242	17,901,632
Road infrastructure	11	-	-	114,596,707	115,857,447	114,596,707	115,857,447
Water infrastructure	11	-	-	5,361,335	5,416,922	5,361,335	5,416,922
Sewerage infrastructure	11	-	-	1,861,060	1,900,576	1,861,060	1,900,576
Aerodrome infrastructure	11	-	-	4,253,517	4,434,542	4,253,517	4,434,542
		2,269,328	2,279,328	143,071,861	144,031,119	145,341,189	146,310,447

There were no transfers between levels during the year.

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period.

**(ii) Valuation Techniques Used to Derive Fair Values for Level 2 and Level 3 Valuations**

Council adopted AASB13 *Fair Value Measurement* for the first time in the 2013/14 financial year and has reviewed each valuation to ensure compliance with the requirements of the new standard. There have been no changes in valuation techniques as a result of this review.

**Specific Valuation Techniques Used to Value Council Assets Comprise:**

**Land (Level 2)**

Land Fair Values were determined by independent valuer, APV Valuers and Asset Management effective 30 June 2016. Level 2 valuation input were used to value land in freehold title as well as land used for special purposes, which is restricted in use under current zoning rules. Sales prices of comparable land sites in close proximity are adjusted for differences in key attributes such as property size. The most significant inputs into this valuation approach are price per square metre.

**Buildings (Level 2 and 3)**

The fair value of buildings were also determined by independent valuer, APV Valuers and Asset Management effective 30 June 2016. Where there is a market for Council building assets, fair value has been derived from the sales prices of comparable properties after adjusting for differences in key attributes such as property size. The most significant inputs into this valuation approach were price per square metre.

Where Council buildings are of a specialist nature and there is no active market for the assets, fair value has been determined on the basis of replacement with a new asset having similar service potential including allowances for preliminaries and professional fees. The gross current values have been derived from reference to market data for recent projects and costing guides issued by the Australian Institute of Quantity Surveyors, Rawlinson's (Australian Construction Handbook). Where a depth in market can be identified, the net current value of a building asset is the difference between the market value of the asset as a whole (including land) and the market value of the land component. Where there is no depth of market, the net current value of a building asset is the gross current value less accumulated depreciation to reflect the consumed or expired service potential of the asset.

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In determining the level of accumulated depreciation the asset has been disaggregated into significant components which exhibit useful lives. Allowance has been made for the typical asset life cycle and renewal treatments of each component, residual value at the time the asset is considered to be no longer available for use and the condition of the asset. Condition was assessed taking into account both physical characteristics as well as holistic factors such as functionality, capability, utilisation and obsolescence.

While the unit rates based on square metres can be supported by market evidence (Level 2), the estimates of residual value, useful life, pattern of consumption and asset condition that are used to calculate accumulated depreciation comprise unobservable inputs (Level 3). Where these other inputs are significant to the valuation the overall valuation has been classified as Level 3.

**Infrastructure Assets (Level 3)**

All Council infrastructure assets were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. Where existing assets were over designed, had excess capacity, or were redundant an adjustment was made so that the resulting valuation reflected the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output within the Council's planning horizon.

The unit rates (Labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on a "Greenfield" assumption meaning that the CRC was determined as the full cost of replacement with a new asset including components that may not need to be replaced, such as earthworks. The written down current replacement cost was determined using methods relevant to the asset class as described under individual asset categories below.

**1(a) Road Infrastructure - Calculation of Current Replacement Cost**

**Roads and Aerodrome**

*Current Replacement Cost*

The Road Network has been segmented. Unit rates are applied to the individual road components seal, pavement, formation, footpaths, floodways, culverts and kerb and channel of each road in order to determine the replacement cost.

The unit rates assume an incremental Greenfields approach and exclude Brownfield cost components. These unit rates are estimated using information collated from cost guides, historical costs, contractor rates, future works, regional information and the Queensland Road Alliance project data. Primary factors used in assumptions on unit rates are:- 1) Raw materials have been sourced locally from gravel pits for unsealed roads; 2) Water is available at low to moderate cost for rural road work (<20 km); 3) Contract crushing utilised for aggregate for sealing and aggregation of sealing projects and renewals to reduce low quantity works and increase economies of scale; 4) Quality of material used in pavement construction and extent of compaction of formation varied based on road type and hierarchy.

The last full independent valuation of road infrastructure was undertaken effective 30 June 2015 and was conducted by Australis Asset Advisory Group.

*Accumulated Depreciation*

The remaining useful life was measured based primarily on inspected physical condition data for visible assets and chronological construction dates for underground or inaccessible assets. The condition data was collected through an extensive survey that consisted of physical inspection of 68.5% of rural shire roads and 100% inspection of urban sealed roads. The physical condition score was then combined with any relevant obsolescence factors to arrive at an adopted remaining useful life. The condition score was utilised on a sliding scale of those assets where physical condition is difficult to accurately measure due to short maintenance cycles or other circumstances.

The condition rating inputs can be defined in the following table:

	Description	% of Life Remaining
10	New asset	100%
9	Near new asset or refurbished asset	90%
8	Excellent condition, minimal deterioration noted	80%
7	Very good condition with early stages of deterioration	70%
6	Good condition, some signs of deterioration	60%
5	Fair to good condition, clear signs of deterioration evident	50%
4	Poor to fair condition with clear deterioration. Moderate maintenance requirements	40%
3	Poor condition, clear deterioration, high maintenance required. Renewal required.	30%
2	Very poor condition with severe deterioration.	20%
1	Extremely poor condition with almost failed	10%
0	Failed asset, inhabitable, inoperable	0%

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Remaining lives used in the depreciation calculations are estimated using Three (3) different methods: condition, known age and estimated age.

Estimated useful lives and residual values are disclosed in Note 11.

**2(a) Water and Sewerage Infrastructure – Calculation of Written Down Current Replacement Cost**

**Water and Sewerage**

*Current Replacement Cost*

Water and sewerage infrastructure fair values were determined by independent valuers, AssetVal Pty Ltd effective 30 June 2014. CRC was calculated based on expected replacement costs. In all cases the assets were disaggregated to component level to ensure a reliable measure of cost and service capacity and deterioration of estimated remaining life.

AssetVal's Cost Models were derived from the following sources:	
•	AssetVal database
•	Schedule rates for construction of asset or similar assets
•	Cost curves derived by experience
•	Price index tables
•	Recent contract and tender data
•	Relevant Indices for building and construction, and
•	Suppliers' quotations

Factors taken into account in determining replacement costs included:

- Development factors - the area in which development takes place (e.g. Rural areas would have little or no restoration requirements, whereas a high density area would have large amounts of high quality footpaths, road pavements and associated infrastructure that would require reinstatement, and would also require traffic control).
- Soil Factors - The types of soil or other surface material (e.g. Areas where soil is sandy are difficult to excavate and would require shoring while areas where the soil is generally free of rock would not present any great difficulty for excavation).
- Depth Factors - All water assets are in trenches at or above 600mm in depth. Most sewerage assets are in trenches less than 1.5m and Council will reline sewers rather than replace them.

*Accumulated Depreciation*

In determining accumulated depreciation, assets were either subject to a site inspection or an assessment to determine remaining useful life. Where site inspections were conducted (i.e. for active assets), the assets were allocated a condition assessment, which was used to estimate remaining useful life as tabled below:

	Description	% Life Remaining
10	Brand new or rehabilitated to new	100%
9	Near new with no visible deterioration	90%
8	Excellent overall condition early stages of deterioration	80%
7	Very good overall condition with obvious deterioration evident	70%
6	Good overall condition, obvious deterioration, serviceability impaired very slightly	60%
5	Fair overall condition, obvious deterioration, some serviceability loss	50%
4	Fair to poor overall condition, obvious deterioration, serviceability loss	40%
3	Poor overall condition, obvious deterioration, some serviceability loss, high maintenance costs	30%
2	Very poor overall condition, severe deterioration, very high maintenance costs. Consider renewal.	20%
1	Extremely poor condition, severe serviceability problems, renewal required immediately	10%
0	Failed asset, No longer serviceable. Should not remain in service	0%

Where site inspections were not conducted (i.e. for passive assets and active assets for which no site inspections were undertaken), the remaining useful life was calculated on an age basis after taking into consideration current and planned maintenance records.

For wastewater gravity mains the assumption that the pipes will be relined was adopted. The fair value for sewer gravity mains was determined as follows:

- For all pipes, replacement cost was determined based on replacement by trench excavation, useful life was determined as the pipe useful life plus the reline useful life, and the pipe fair value was based on age.
- Where pipes have been relined, the total pipe useful life was determined as the pipe age when the reline occurred plus the reline life.
- The relining of pipes was valued at reline rates and depreciated over the reline life (70 years). The reline fair value was based on age.

In August, 2014, 1.45 kms of the sewerage system was relined after initial visual assessments of the CCTV footage indicated that a number of joint displacements, intruding junctions, fracturing longitudinally and circumferentially as well as root and debris within the invert of the assets. The relining work utilised EX PVC lining. The product is guaranteed for between 20 - 25 years by Abergeldie Complex Infrastructure, the company that undertook the work. However, discussions with our Engineer, Stuart Bourne have indicated 3 studies that have been completed that have stated that PVC pipe has a longevity in excess of 100 years and that it would be further protected by being inside the existing sewerage pipes.

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The relining is treated as an addition and depreciated as a separate component to the existing pipe and that the remaining useful life of the existing pipe would then be consistent with the useful life of the relining.

Given the studies that predict that PVC piping has a useful life of in excess of 100 years, we have given the relining a useful life equivalent to the remaining useful life of the existing pipe.

**(iii) Changes in Fair Value Measurements Using Significant Unobservable Inputs (Level 3)**

The changes in Level 3 assets with recurring fair value measurements are detailed in Note 11 (e).

**(iv) Valuation Processes**

Council's valuation policies and procedures are set by the finance committee of the executive management team which comprises the Chief Executive Officer and the Finance Manager. They are reviewed annually taking into consideration an analysis of movements in fair value and other relevant information. Council's current policy for the valuation of property, plant and equipment is set out in Note 11 (e). Non-recurring fair value measurements are made at the point of reclassification by a registered valuer.

**12 Payables**

Creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date.

Salaries and Wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 12 as a payable.

Annual Leave

A liability for annual leave is recognised. Amounts expected to be settled within 12 months (the current portion) are calculated on current wage and salary levels and includes related employee on-costs. Amounts not expected to be settled within 12 months (the non-current portion) are calculated on projected future wage and salary levels and related employee on-costs, and are discounted to present values. This liability represents an accrued expense and is reported in Note 12 as a payable.

As Council does not have an unconditional right to defer this liability beyond 12 months annual leave is classified as a current liability.

Sick Leave

Council has an obligation to pay sick leave on termination to certain employees and therefore a liability has been recognised for this obligation. This liability represents an accrued expense and is reported in Note 12 as a payable.

Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 18.

	Council	
	2018 \$	2017 \$
<b>Current</b>		
Creditors and accruals	440,454	434,684
Annual leave	355,824	320,055
Sick leave	202,489	164,911
Other entitlements	81,197	27,980
	1,079,964	947,630

**13 Borrowings**

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these Liabilities are measured at amortised cost.

In accordance with the *Local Government Regulation 2012* Council adopts an annual debt policy that sets out Council's planned borrowings for the next nine years. Council's current policy is to only borrow for capital projects and for a term no longer than the expected life of the asset. Council also aims to comply with the Queensland Treasury Corporation's borrowing guidelines and ensure that sustainability indicators remain within acceptable levels at all times. All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

**Current**

Loans - Queensland Treasury Corporation	15,185	48,519
	15,185	48,519

**Non-current**

Loans - Queensland Treasury Corporation	1,147,358	1,160,946
	1,147,358	1,160,946

**Loans - Queensland Treasury**

Opening balance at beginning of financial year	1,209,465	1,254,025
Principal repayments	(46,922)	(44,560)
Book value at end of financial year	1,162,543	1,209,465

The QTC loan market value at the reporting date was \$1,225,553.18. This represents the value of the debt if Council repaid it at that date. As it is the intention of Council to hold the debt for its term, no provision is required to be made in these accounts.

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No Assets have been pledged as security by the Council for any liabilities. However, all loans are guaranteed by the Queensland Government. All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. Expected final repayment date is 15th June 2035. There has been no defaults or breaches of the loan agreement during the period.

Principal and Interest repayments are made quarterly in arrears.

**14 Provisions**

*Long Service Leave*

The provision for long service leave represents the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the Council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value.

Where employees have met the prerequisite length of service and council does not have an unconditional right to defer this liability beyond 12 months long service leave is classified as a current liability. Otherwise it is classified as non-current.

	2018	2017
	\$	\$
<b>Current</b>		
Long service leave	171,546	202,994
	171,546	202,994
<b>Non-Current</b>		
Long service leave	110,427	79,082
	110,427	79,082
Details of movements in provisions:		
<b>Long Service Leave</b>		
Balance at beginning of financial year	282,076	258,448
Long service leave entitlement arising	31,345	29,117
Long service entitlement extinguished	-	(337)
Long service entitlement paid	(31,447)	(5,152)
Balance at end of financial year	281,974	282,076

**15 Asset Revaluation Surplus**

The asset revaluation surplus comprises adjustments relating to changes in value of property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation surplus.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation surplus in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount reported in surplus in respect of that asset is retained in the asset revaluation surplus and not transferred to retained surplus.

	2018	2017
	\$	\$
<b>Movements in the Asset Revaluation Surplus were as follows:</b>		
Balance at beginning of financial year	85,512,316	85,512,316
Net adjustment to non-current assets at end of period to reflect a change in current fair value:		
Land and improvements	-	-
Buildings and other structures	-	-
Road infrastructure	-	-
Aerodrome infrastructure	-	-
Sewerage	-	-
Water	-	-
Balance at end of financial year	85,512,316	85,512,316

**Asset Revaluation Surplus Analysis**

The closing balance of the asset revaluation surplus comprises the following asset categories:

Land and improvements	604,432	604,432
Buildings	12,429,290	12,429,290
Road infrastructure	68,291,290	68,291,290
Sewerage	702,920	702,920
Water	2,566,680	2,566,680
Aerodrome infrastructure	917,705	917,705
	85,512,316	85,512,316

**16 Commitments for Expenditure**

**Contractual Commitments**

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

Plant and Vehicles	657,800	-
Business Systems	137,224	-
Water Infrastructure	148,591	-
Buildings	-	875,787
	943,615	875,787

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**17 Contingent Liabilities**

Details and estimates of maximum amounts of contingent liabilities are as follows:

**Local Government Mutual**

The Council is a member of the Local Government Mutual Liability Self-Insurance Pool, LGM Queensland. In the event of the pool being wound up or it is unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises.

As at 30 June 2018 the financial statements reported an accumulated surplus and it is not anticipated any liability will arise.

**Local Government Workcare**

The Council is a member of the Queensland Local Government Worker's Compensation Self-Insurance Scheme, Local Government Workcare. Under this scheme the Council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the Self Insurance Licence be cancelled and there was insufficient funds available to cover outstanding liabilities. Only the Queensland Government's Workers Compensation Authority may call on any part of the guarantee should the above circumstances arise. The Council's maximum exposure to the bank guarantee is \$38,688.07.

**18 Superannuation - Regional Defined Benefit Fund**

Council contributes to the LGIAsuper Regional Defined Benefits Fund (the scheme), at the rate of 12% for each permanent employee who is a defined benefit member. This rate is set in accordance with the LGIAsuper trust deed and may be varied on the advice of an actuary. The Regional Defined Benefits Fund is a complying superannuation scheme for the purpose of the Commonwealth Superannuation Industry (Supervision) legislation and is also governed by the *Local Government Act 2009*.

The scheme is a defined benefit plan, however Council is not able to account for it as a defined benefit plan in accordance with AASB119 because LGIAsuper is unable to account for its proportionate share of the defined benefit obligation, plan assets and costs.

Any amount by which the scheme is over or under funded may affect future benefits and result in a change to the contribution rate, but has not been recognised as an asset or liability of the Council.

The last completed actuarial assessment of the scheme was undertaken as at 1 July 2015. The actuary indicated that "At the valuation date of 1 July 2015, the net assets of the scheme exceeded the vested benefits and the scheme was in a satisfactory financial position as at the valuation date." The Council is not aware of anything that has happened since that time that indicates the assets of the scheme are not sufficient to meet the vested benefits, as at the reporting date.

No changes have been made to prescribed employer contributions which remain at 12% of employee assets and there are no known requirements to change the rate of contributions.

Another actuarial investigation is being conducted as at 1 July 2018. At the time of signing these financial statements this investigation is still in progress.

The most significant risks that may result in LGIAsuper increasing the contribution rate, on the advice of the actuary, are:

Investment risk - The risk that the scheme's investment returns will be lower than assumed and additional contributions are needed to fund the shortfall.

Salary growth risk - The risk that wages or salaries will rise more rapidly than assumed, increasing vested benefits to be funded.

There are currently 63 entities contributing to the scheme and any changes in contribution rates would apply equally to all 63 entities. Boulia Shire Council made less than 4% of the total contributions to the plan in the 2017-18 financial year.

	Note	2018	Council	2017
		\$		\$
Superannuation contributions made to the Regional Defined Benefits Fund		25,549		25,044
Other superannuation contributions for employees		265,868		261,434
Total superannuation contributions paid by Council for employees:	6	<u>291,417</u>		<u>286,478</u>
<b>19 Reconciliation of Net Result for the Year to Net Cash Inflow (outflow) from Operating Activities</b>				
Net result		<u>1,062,485</u>		<u>4,944,638</u>
Non-cash items:				
Depreciation and amortisation		3,236,714		3,061,203
		<u>3,236,714</u>		<u>3,061,203</u>
Investing and development activities:				
Net (Profit)/Loss on disposal of non-current assets		362,003		110,369
Capital grants and contributions		(5,367,713)		(4,539,433)
		<u>(5,005,710)</u>		<u>(4,429,064)</u>
Changes in operating assets and liabilities:				
(Increase)/ decrease in receivables		(841,451)		(83,816)
(Increase)/decrease in inventory		(24,597)		(24,799)
Increase/(decrease) in payables		132,333		146,053
Increase/(decrease) in other provisions		(103)		23,629
		<u>(733,818)</u>		<u>61,067</u>
Net cash inflow from operating activities		<u>(1,440,329)</u>		<u>3,637,844</u>
<b>20 Reconciliation of Liabilities Arising From Finance Activities</b>				
		As at 30 June 2017	Cash Flows	As at 30 June 2018
Loans	13	1,209,465	(46,922)	1,162,543
		<u>1,209,465</u>	<u>(46,922)</u>	<u>1,162,543</u>

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**21 Financial Instruments**

Boulia Shire Council has exposure to the following risks arising from financial instruments:

- Credit risk
- Liquidity risk
- Market risk

This note provides information (both qualitative and quantitative) to assist statement users evaluate the significance of financial instruments on the Council's financial position and financial performance, including the nature and extent of risks and how the Council manages these exposures.

**Financial Risk Management**

Boulia Shire Council is responsible for the establishment and oversight of the Risk Management Framework, together with developing and monitoring Risk Management Policies.

Council's management approves policies for overall risk management, as well as specifically for managing credit, liquidity and market risk.

The Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

Boulia Shire Council does not enter into derivatives.

**Credit Risk**

Credit Risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the Council's investments and receivables from customers.

Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations. The carrying amount of financial assets represents the maximum credit exposure.

Investments in financial instruments are required to be made with Queensland Treasury Corporation (QTC) or similar State / Commonwealth Bodies or financial institutions in Australia, in line with the requirements of the *Statutory Bodies Financial Arrangements Act 1982*.

No Collateral is held as security relating to the financial assets held by Boulia Shire Council.

The following table represents the maximum exposure to credit risk based on the carrying amounts of financial assets at the end of the reporting period:

	<u>Note</u>	Council	
		2018	2017
<b>Financial Assets</b>		<b>\$</b>	<b>\$</b>
Cash and equivalents	9	13,902,852	14,961,044
Receivables - rates	10	143,857	85,986
Receivables - other	10	2,151,868	1,510,317
<b>Other Credit Exposures</b>			
Guarantees	17	38,688	44,364
<b>Total Financial Assets</b>		<b>16,237,265</b>	<b>16,601,711</b>

*Cash and Cash Equivalents*

The Council may be exposed to credit risk through its Investments in the QTC Cash Fund and QTC Working Capital Facility. The QTC Cash Fund is an asset management portfolio that invests with a wide range of high credit rated counterparties. Deposits with the QTC cash fund are capital guaranteed. Working capital facility deposits have a duration of one day and all investments are required to have a minimum credit rating of "A-", therefore the likelihood of the counterparty having capacity to meet its financial commitments is strong.

*Other Financial Assets*

Other investments are held with financial institutions, which are rated AA2 and P-1 based on rating agency Standard and Poor ratings, and whilst not capital guaranteed, the likelihood of a credit failure is assessed as remote.



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*Receivables*

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of defaults.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

Ageing of past due receivables and the amount of any impairment is disclosed in the following table:

	Council	
	2018	2017
	\$	\$
Not past due	2,221,790	1,456,886
Past due 31-60 days	169,114	7,473
Past due 61-90 days	98	1,430
More than 90 days	3,683	227,919
Impaired	(98,960)	(97,405)
<b>Total</b>	<b>2,295,725</b>	<b>1,596,303</b>

**Liquidity Risk**

Liquidity risk is the risk that the Council will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

Boulia Shire Council is exposed to liquidity risk through its normal course of business and through its borrowings with QTC.

The Council manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 13.

The following table sets out the liquidity risk in relation to financial liabilities held by Council. It represents the remaining contractual cash flows (Principal and interest) of financial liabilities at the end of the reporting period, excluding the impact of netting agreements.

**Council**

	0 to 1 year	1 to 5 years	Over 5 years	Total Contractual Cash Flows	Carrying Amount
	\$	\$	\$	\$	\$
<b>2018</b>					
Trade and other payables	440,454	0	0	440,454	440,454
Loans - QTC	94,897	379,588	1,138,764	1,613,249	1,162,543
	535,351	379,588	1,138,764	2,053,703	1,602,997
<b>2017</b>					
Trade and other payables	434,684	0	0	434,684	434,684
Loans - QTC	94,897	379,588	1,233,661	1,708,147	1,209,138
	529,581	379,588	1,233,661	2,142,831	1,643,822

The outflows in the above table are not expected to occur significantly earlier or for significantly different amounts than indicated in the table.

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**Market Risk**

Market risk is the risk that changes in market prices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

*Interest Rate Risk*

Council is exposed to interest rate risk through Investments with QTC and other financial institutions.

Council has access to a mix of variable and fixed rate funding options through QTC so that interest rate risk exposure can be minimised.

*Sensitivity*

Sensitivity to interest rate movements is shown for variable financial assets and liabilities based on the carrying amount at reporting date.

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1%) would have on the profit and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

	Net Carrying Amount	Effect on Net Result		Effect on Equity	
		1% increase	1% decrease	1% increase	1% decrease
	\$	\$	\$	\$	\$
<b>Council</b>					
<b>2018</b>					
QTC Cash Fund	13,777,703	137,777	(137,777)	137,777	(137,777)
Other investments	-	-	-	-	-
Loans - QTC*	1,162,543	-	-	-	-
<b>Net Total</b>	<b>14,940,246</b>	<b>137,777</b>	<b>(137,777)</b>	<b>137,777</b>	<b>(137,777)</b>
<b>2017</b>					
QTC Cash Fund	14,716,224	147,162	(147,162)	147,162	(147,162)
Other investments	-	-	-	-	-
Loans - QTC*	1,209,465	-	-	-	-
<b>Net Total</b>	<b>15,925,689</b>	<b>147,162</b>	<b>(147,162)</b>	<b>147,162</b>	<b>(147,162)</b>

\*QTC Generic Debt Pool - the Generic Debt Pool products approximate a fixed rate loan. There is negligible impact on interest sensitivity from changes in interest rates for Generic Debt Pool borrowings.

**Fair Value**

The fair value of receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

The fair value of borrowings with QTC is based on the market value of debt outstanding. The market value of a debt obligation is the discounted value of future cash flows based on prevailing market rates and represents the amount required to be repaid if this was to occur at balance date. The market value of debt is provided by QTC and is disclosed in Note 13.

QTC applies a book rate approach in the management of debt and interest rate risk, to limit the impact of market value movements to client's cost of funding. The book value represents the carrying value based on amortised cost using the effective interest method.

**22 Events after the reporting period**

There were no material adjusting events after the balance date.

**Bouliia Shire Council**  
**Notes to the Financial Statements**  
**For the year ended 30 June 2018**

**23 Transactions with Related Parties**

**(a) Transactions with Associates**

Nil

**(b) Transactions with Joint Ventures**

Nil

**(c) Transactions with Key Management Personnel (KMP)**

KMP include the Mayor, Councillors, Council's Chief Executive Officer and some Executive Management. The compensation paid to KMP for 2017/18 comprises:

	2018	2017
	\$	\$
Short-term employee benefits	736,762	538,525
Post-employment benefits	79,671	99,223
Long-term benefits	25,372	31,664
<b>Total</b>	<b>841,806</b>	<b>669,412</b>

Detailed Remuneration disclosures are provided in the annual report.

**(d) Transactions with other Related Parties**

Other related parties include the close family members of KMP and any entities controlled or jointly controlled by KMP or their close family members. Close family members include a spouse, child and dependent of a KMP or their spouse.

Details of transactions between council and other related parties are disclosed below:

Details of Transaction	2018	2017
	\$	\$
Employee expenses for close family members of key management personnel	171,473	144,187
Purchase of materials and services from entities controlled by key management personnel	132,963	185,545

(i) All close family members of key management personnel were employed through an arm's length process. They are paid in accordance with the Award for the job they perform.

The council employs 42 staff of which only 3 are close family members of key management personnel.

(ii) The purchases of materials and services from entities controlled by key management personnel were on an arm's length basis in accordance with Council's procurement policies. The total disclosed includes the following:

Payments charged by entities controlled by key management personnel	Details of related party	2018	2017
		\$	\$
Purchase of materials and services from entities controlled by key management personnel	Anthony Britton, a contractor employed by Council to undertake various construction works throughout the course of the year, is a related party of Councillor Rebecka Britton. He was engaged on commercial terms and all transactions have occurred in accordance with Council's relevant procurement policy.	65,663	155,476
Purchase of materials and services from entities controlled by key management personnel	Councillor Rebecka Britton is a sole trader, who throughout the financial year provided cleaning services to Council. The engagement occurred in accordance with Council's procurement policy.	20,855	27,115
Purchase of materials and services from entities controlled by key management personnel	Various other minor and immaterial related party transactions.	46,445	2,954
<b>Total</b>		<b>132,963</b>	<b>185,545</b>

**(e) Loans and guarantees to / from Related Parties**

Council does not make loans to or receive loans from related parties. No guarantees have been provided.

**(f) Transactions with Related Parties that have not been disclosed**

Most of the entities and people that are related parties of council live and operate within the Bouliia Shire Council. Therefore, on a regular basis ordinary citizen transactions occur between Council and its related parties. Some examples include:

- Payment of rates
- Gym membership
- Dog registration
- Venue hiring
- Borrowing books from a council library

Council has not included these types of transaction in its disclosure, where they are made on the same terms and conditions available to the general public.

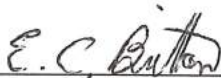
**Boulia Shire Council  
Financial Statements  
For the year ended 30 June 2018**

**Management Certificate  
For the year ended 30 June 2018**

These general purpose financial statements have been prepared pursuant to Sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with Section 212(5) of the Regulation we certify that:

- (i) the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and
- (ii) the general purpose financial statements, as set out on pages 3 to 26, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.



\_\_\_\_\_  
Mayor  
Eric Britton

Date: 9 / 10 / 2018



\_\_\_\_\_  
Chief Executive Officer  
Lynn Moore

Date: 9 / 10 / 2018

## INDEPENDENT AUDITOR'S REPORT

To the Councillors of Boulia Shire Council

### Report on the audit of the financial report

#### Opinion

I have audited the accompanying financial report of Boulia Shire Council.

In my opinion, the financial report:

- a) gives a true and fair view of the Council's financial position as at 30 June 2018, and of their financial performance and cash flows for the year then ended
- b) complies with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards.

The financial report comprises the statement of financial position as at 30 June 2018, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including significant accounting policies and other explanatory information, and the management certificate given by the Mayor and the Chief Executive Officer.

#### Basis for opinion

I conducted my audit in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General of Queensland Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

Other information comprises the information included in the Boulia Shire Council's annual report for the year ended 30 June 2018, but does not include the financial report and my auditor's report thereon. At the date of this auditor's report, the other information was the current year financial sustainability statement and long-term financial sustainability statement.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have expressed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

#### **Responsibilities of the Council for the financial report**

The Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards, and for such internal control as the Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The Council is also responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the Council or to otherwise cease operations of the Council.

#### **Auditor's responsibilities for the audit of the financial report**

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council.

- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. I base my conclusions on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

#### **Report on other legal and regulatory requirements**

In accordance with s.40 of the *Auditor-General Act 2009*, for the year ended 30 June 2018:

- a) I received all the information and explanations I required.
- b) In my opinion, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.



Carolyn Dougherty  
as delegate of the Auditor-General

16 October 2018

Queensland Audit Office  
Brisbane

# **Boulia Shire Council**

Current Year Financial Sustainability Statement

Certificate of Accuracy - for the Current Year Financial Sustainability Statement

Independent Auditor's Report (Current Year Financial Sustainability Statement)



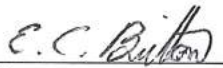
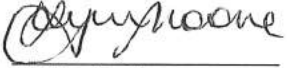
**Boulia Shire Council  
Current-year Financial Sustainability Statement  
For the year ended 30 June 2018**

**Measures of Financial Sustainability**

	How the Measure is Calculated	Actual	Target
Council's performance at 30 June 2018 against key financial ratios and targets:			
Operating Surplus Ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	-33.09%	0% and 10%
Asset Sustainability Ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense.	23.18%	> 90%
Net Financial Liabilities Ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	-119.12%	< 60%

**Note 1 - Basis of Preparation**

The current year Financial Sustainability Statement is a special purpose statement prepared in accordance with the requirements of the *Local Government Regulation 2012* and the *Financial Management (Sustainability) Guideline 2013*. The amounts used to calculate the three reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2018.

Certificate of Accuracy For the year ended 30 June 2018	
This Current-year Financial Sustainability Statement has been prepared pursuant to Section 178 of the <i>Local Government Regulation 2012</i> (the Regulation).	
In accordance with Section 212(5) of the Regulation we certify that this Current-year Financial Sustainability Statement has been accurately calculated.	
 _____ Mayor Eric Britton	 _____ Chief Executive Officer Lynn Moore
Date: <u>9, 10, 2018</u>	Date: <u>9, 10, 2018</u>

## INDEPENDENT AUDITOR'S REPORT

To the Councillors of Boulia Shire Council

### Report on the Current Year Financial Sustainability Statement

#### Opinion

I have audited the accompanying current year financial sustainability statement of Boulia Shire Council for the year ended 30 June 2018 comprising the statement, explanatory notes, and the certificate of accuracy given by the Mayor and the Chief Executive Officer.

In accordance with section 212 of the Local Government Regulation 2012, in my opinion, in all material respects, the current year financial sustainability statement of Boulia Shire Council for the year ended 30 June 2018 has been accurately calculated.

#### Basis of opinion

I conducted my audit in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General of Queensland Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Emphasis of matter – basis of accounting

I draw attention to Note 1 which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2013 for the purpose of fulfilling the council's reporting responsibilities under the Local Government Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

#### Other Information

Other information comprises the information included in Boulia Shire Council's annual report for the year ended 30 June 2018, but does not include the current year financial sustainability statement and my auditor's report thereon. At the date of this auditor's report, the other information was the general purpose financial statements and the long-term financial sustainability statement.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have expressed a separate opinion on the general purpose financial report.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

#### **Responsibilities of the council for the current year financial sustainability statement**

The council is responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Local Government Regulation 2012. The council's responsibility also includes such internal control as the council determines is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibilities for the audit of the current year financial sustainability statement**

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the council.
- Evaluate the overall presentation, structure and content of the statement, including the disclosures, and whether the statement represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

16 October 2018



Carolyn Dougherty  
as delegate of the Auditor-General

Queensland Audit Office  
Brisbane

# **Boulia Shire Council**

Long Term Financial Sustainability Statement - Unaudited

Certificate of Accuracy - for the Long Term Financial Sustainability Statement

**Boulia Shire Council**  
**Unaudited Long-Term Financial Sustainability Statement**  
**Prepared as at 30 June 2018**

**Measures of Financial Sustainability**  
**Council**

Measure	Target	Actuals at 30 June 2018	Projected for the years ended									
			30 June 2019	30 June 2020	30 June 2021	30 June 2022	30 June 2023	30 June 2024	30 June 2025	30 June 2026	30 June 2027	
Operating Surplus Ratio	0% to 10%	-33.09%	-15.60%	-16.50%	-16.10%	-16.20%	-16.70%	-17.00%	-17.20%	-17.70%	-18.02%	
Asset Sustainability Ratio	> 90%	23.18%	34.70%	41.00%	40.10%	60.80%	30.70%	39.80%	30.50%	31.00%	35.20%	
Net Financial Liabilities Ratio	< 60%	-119.12%	-81.70%	-84.00%	-88.00%	-95.09%	-95.60%	-96.20%	-96.70%	-97.10%	-97.80%	

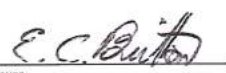
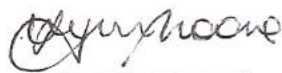
**Council's Financial Management Strategy**

Council aims to operate within a set of conservative guide-posts to ensure we are financially sustainable in the short, medium and long term. As part of our financial strategy, we have adopted seven (7) key financial performance Indicators to guide our financial health. In addition to the financial indicators, we have the above three (3) sustainability indicators that have been set by the Department of Local Government, Community Recovery and Resilience to help monitor the long-term sustainability of all Councils across Queensland. Throughout the financial year, these indicators are calculated and reported on monthly at Council meetings, as part of a full suite of financial reports. Should there be any deviation outside these parameters, the executive management and Council will be fully informed and may take corrective action as required.

**Certificate of Accuracy**  
**For the Long-term Financial Sustainability Statement prepared as at 30 June 2018**

This Long-term Financial Sustainability Statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this Long-term Financial Sustainability Statement has been accurately calculated.

 _____ Mayor Eric Britton Date: <u>9/10/2018</u>	 _____ Chief Executive Officer Lynn Moore Date: <u>9/10/2018</u>
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